

The logo for REBUILD USVI features a stylized graphic of five vertical, curved lines in shades of blue and green on the left. To the right, the word "REBUILD" is written in a large, bold, green, serif font, and "USVI" is written below it in a smaller, blue, serif font.

# REBUILD USVI

March 22, 2024

Presented By:

Adrienne L. Williams-Octalien, Director  
Office of Disaster Recovery

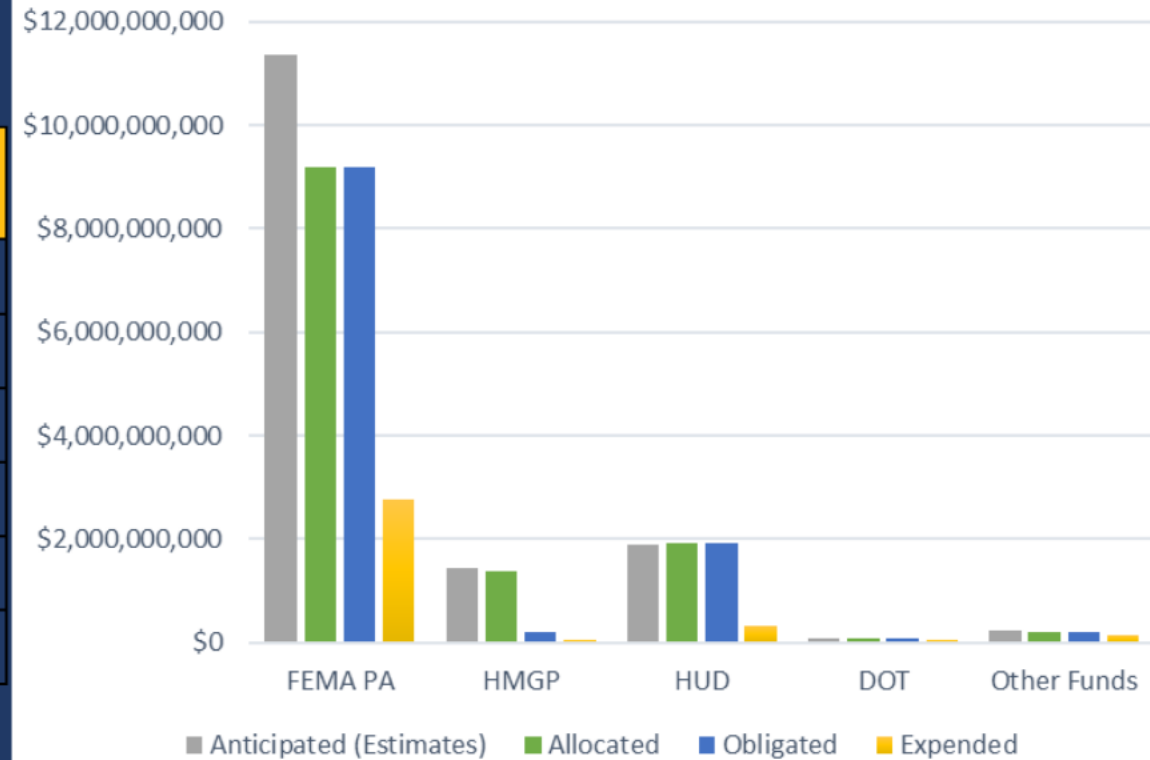




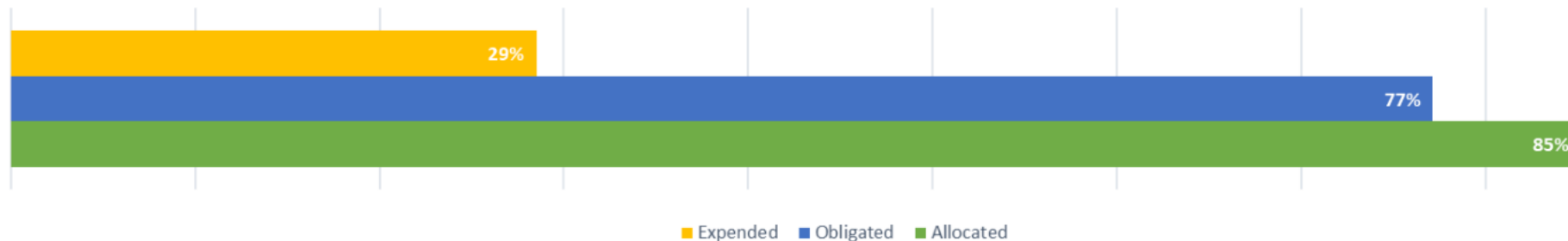
# USVI Disaster Recovery Funding Snapshot

Funding Sources	Anticipated (Estimates)	Allocated	Obligated	Expended
FEMA PA	\$11,345,000,000	\$9,187,639,284	\$9,187,639,284	\$2,759,826,987
HMGP	\$1,450,000,000	\$1,384,484,648	\$186,957,377	\$42,514,588
HUD	\$1,900,000,000	\$1,917,330,884	\$1,917,124,069	\$311,275,255
DOT	\$85,000,000	\$80,536,756	\$68,080,262	\$55,624,128
Other Funds	\$220,000,000	\$208,639,216	\$208,639,216	\$130,752,775
<b>TOTAL</b>	<b>\$15,000,000,000</b>	<b>\$12,778,630,787</b>	<b>\$11,568,440,208</b>	<b>\$3,299,993,734</b>

### Federal Funding Status by Program



### \$15B Current Status



# Ready for Rebuild USVI Program



Impact of two Category 5 hurricanes Irma and Maria in 2017 and COVID

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Expected \$8B now projected to receive \$15–20B+ in federal funding to support this rebuild

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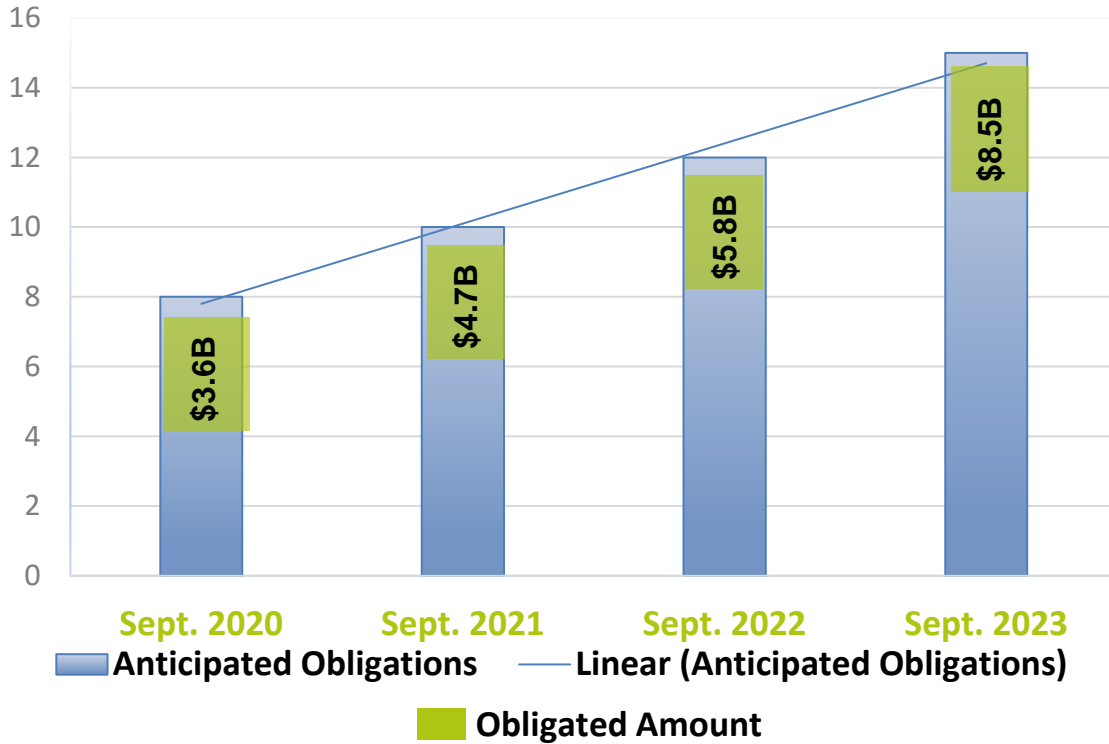
Program will cover range of infrastructure – education, healthcare, underground power, water, wastewater, and roads



# Positioning the Territory for the Next Phase of the Recovery

## Obtain Funding

### Increased Obligations (Billions)



## Phase One

- ✓ 2018 - BBA afforded the Territory the opportunity to rebuild to industry standards
- ✓ ODR consistently increased BBA approvals
- ✓ About 50 projects large projects left to be obligated
- ✓ Acquire the necessary funding to rebuild schools, hospitals and critical infrastructure
- ✓ Expend the first set of obligated funding
- ✓ Completed over 700 projects
- ✓ Obligations hit \$8B in 2023
- ✓ Funding is now expected to meet or exceed \$15-\$20B



# Vision: Build a Resilient Virgin Islands

## Resilient Infrastructure

Building infrastructure that will last beyond the next disaster for future generations

## Resilient Businesses

Develop new and existing small businesses to ensure future growth and continued prosperity

## Resilient Economy

Supporting a diversified economy to support USVI's continued growth

## Resilient People

Create career opportunities for people to stay and prosper in USVI



# Comprehensive Strategy for the Next Phase of Recovery

## Addressing Known Challenges

- 💡 Supply Chain Issues
- 💡 Workforce Capacity
- 💡 Workforce Housing
- 💡 Bonding Capacity
- 💡 Payment Processing

## What we know

- 💡 Currently expending \$500M per year
- 💡 Current path 20+ years to complete
- 💡 Innovative Approach is needed
- 💡 Rebuild USVI aligns with national standards for capital projects (e.g., New York, Texas)
- 💡 EPC's need \$1 billion or more





# Industry Day 2023



## What we've done so far



Created an ambitious rebuild program



Listened to what businesses need to succeed in USVI



Streamlined how we do business, including payments



# Project Bundles

## Bundling Principles

### Initial bundles created based on:

- Grouped horizontal or vertical infrastructure
- Estimated \$1-2B of anticipated project work
- No cross-island bundles

**Plan to release 2-3 bundles for RFP by Q2 2024 – additional bundles to be released through rest of 2024-2026**



# Bundles | St. Croix



**St Croix 1: St. Croix Healthcare 1** ●

Expected RFP Timeline: TBD

**Projects:**

- Juan F. Luis Hospital
- Donna C. Christiansen Medical Complex
- Herbert Grigg Home for the Aged



**St Croix 2: St. Croix Education 1** ●

Expected RFP Timeline: Q2 2024

**Projects:**

- St. Croix Educational Complex High School
- Alexander Henderson Elementary
- Alfredo Andrews Elementary
- Claude O. Markoe Elementary
- Pearl B Larsen School (PreK-8)



**St Croix 3: SW St. Croix Horizontal Infrastructure**

Expected RFP Timeline: TBD

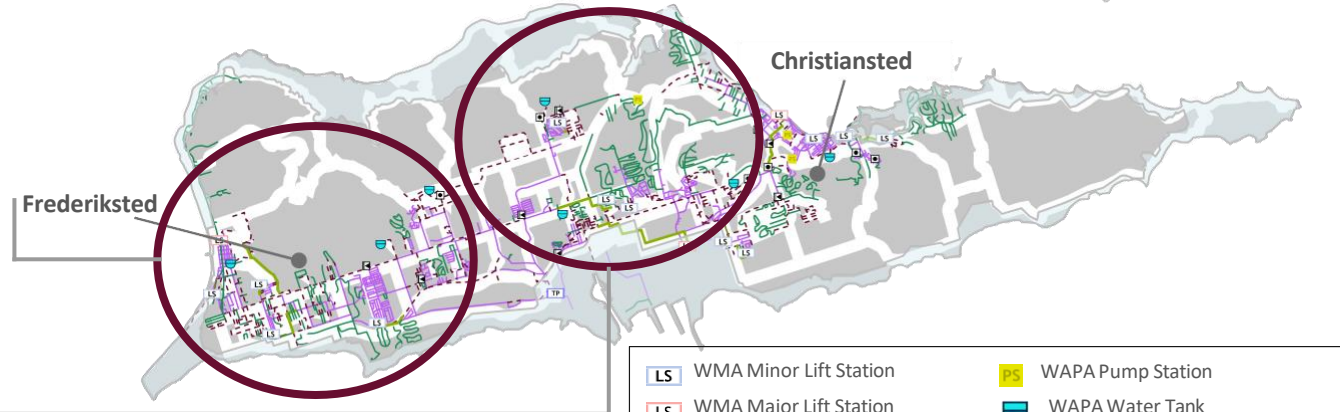
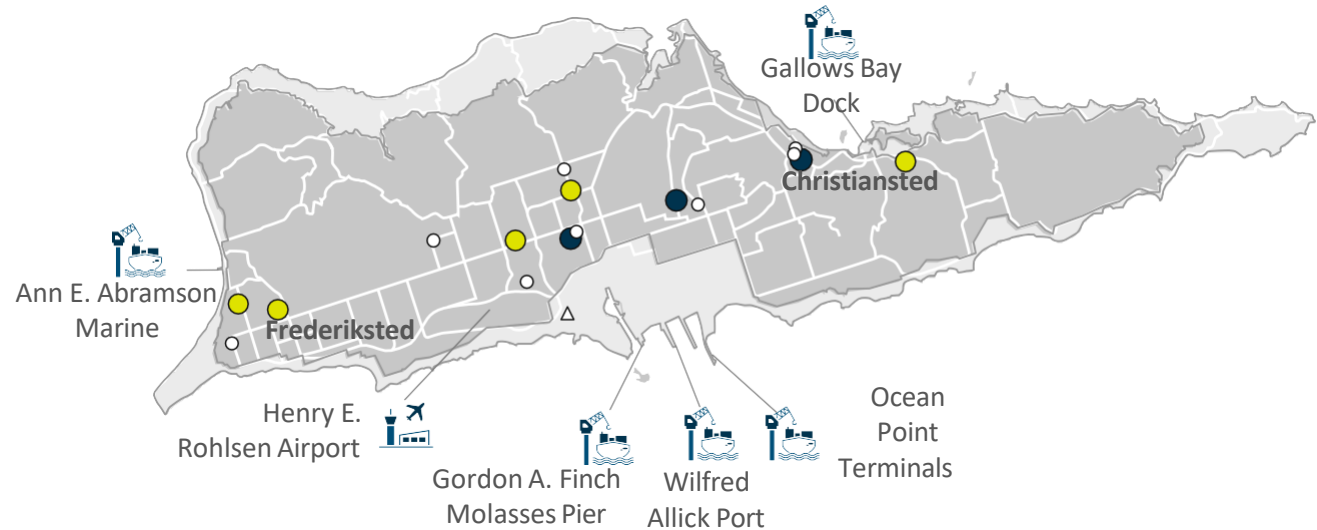
Includes wastewater, potable water system, undergrounding power lines, and roadway reconstruction



**St Croix 4: North St. Croix Horizontal Infrastructure**

Expected RFP Timeline: Q2 2024

Includes wastewater, potable water system, undergrounding power lines, and roadway reconstruction



LS	WMA Minor Lift Station	PS	WAPA Pump Station
LS	WMA Major Lift Station	WT	WAPA Water Tank
TP	WMA Treatment Facility	WM	WAPA Water Main
BP	WAPA Booster Pump Station	PU	WAPA Power Undergrounding
PRV	WAPA PRV	SM	WMA Sewer Main



Bundles are 90% finalized; USVI reserves right to update as needed based on review



# Bundles | St. Thomas

St. Thomas (STT)  
 Approx. population: 42K  
 Distance to STJ: 6 miles



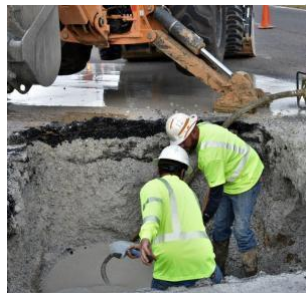
**St Thomas 1: St. Thomas Healthcare 1** ●  
 Expected RFP Timeline: TBD  
**Projects:**

- Roy L. Schneider Hospital
- Knud Hansen Building
- Queen Louise Home for the Aged

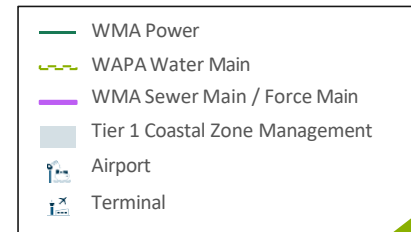
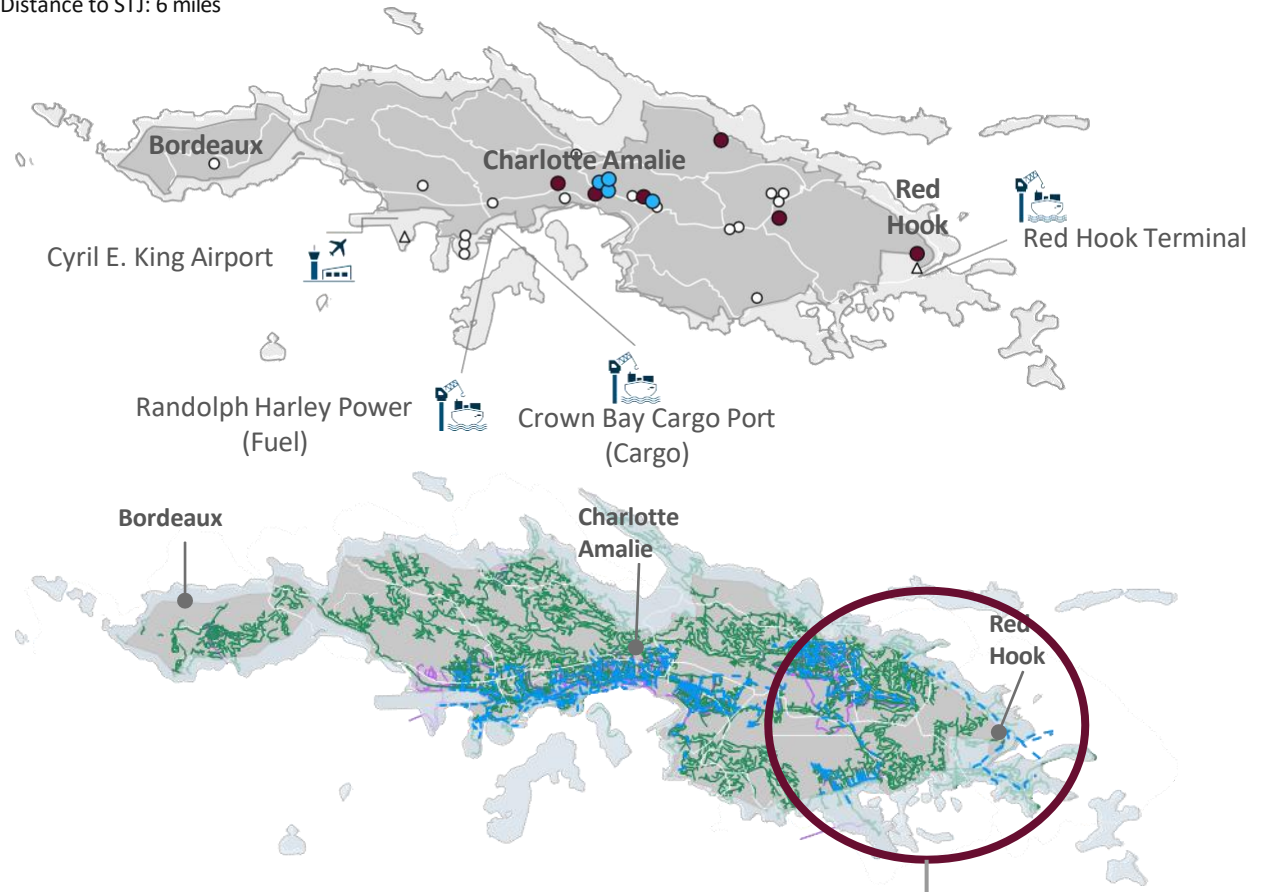


**St Thomas 2: St. Thomas Education 1** ●  
 Expected RFP Timeline: Q2 2024  
**Projects**

- St. Thomas Administrative Center
- Lockhart K-8
- Emanuel Benjamin Oliver Elementary
- Jane E. Tuitt Elementary
- Ivanna Eudora Kean High School
- Bowsky Elementary Addition



**St Thomas 3: East End St. Thomas Horizontal Infrastructure**  
 Expected RFP Timeline: TBD  
 Includes wastewater, potable water system, undergrounding power lines, and roadway reconstruction



*Bundles are 90% finalized; USVI reserves right to update as needed based on review*



# Bundles | St. John

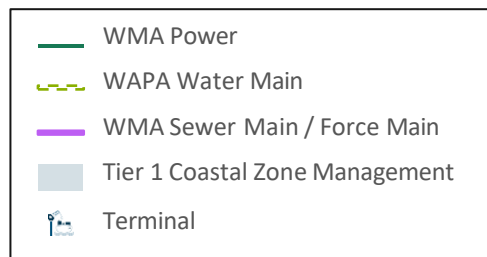
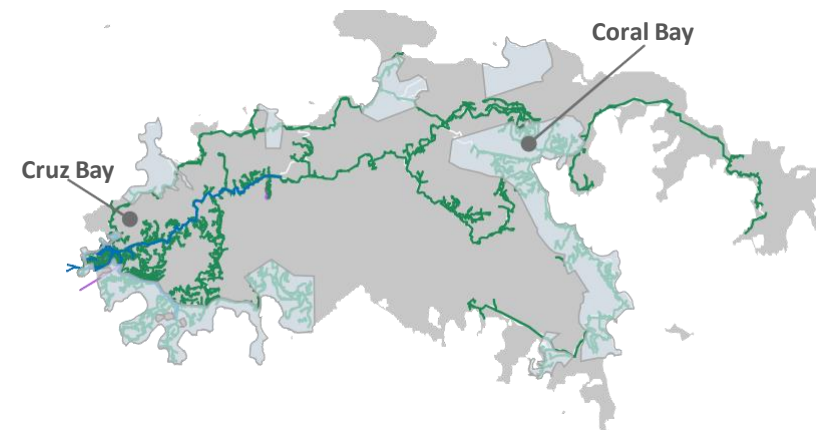


## St John 1: St. John Vertical 1

Expected RFP Timeline: TBD

### Projects:

- Julius E. Sprauve School (PreK-8)
- Myrah Keating Smith Community Health Center
- Morris De Castro Clinic



*Bundles are 90% finalized; USVI reserves right to update as needed based on review*



# Bundles | Remaining projects to be bundled

Sector	Island	Project
Education	St. Thomas	Curriculum Center
		Ulla F. Muller Elementary
		Joseph A. Gomez Elementary
		Gladys A. Abraham Elementary
		Edith Williams Alternate Academy
		Joseph Sibilly Elementary
		Leonard Dober Elementary
	Raphael O. Wheatley Skills Center	
	St. Croix	Juanita Gardine Elementary
		John H. Woodson Junior High
		Eulalie Rivera Elementary
		Lew Muckle Elementary
		Charles H. Emanuel Elementary
		Ricardo Richards Elementary

Sector	Island	Project
Horizontal	St. John	St. John Water, Wastewater, Power Undergrounding & Roads
	St. Thomas	St. Thomas West End Water, Wastewater, Power Undergrounding & Roads
	St. Croix	St. Croix East Water, Wastewater, Power Undergrounding & Roads
Public Buildings	St. Croix	St. Croix South Water, Wastewater, Power Undergrounding & Roads
	St. Thomas	Estate Fortuna Fire Station
	St. Thomas	George P. Scott Fire Station
	St. Croix	Gibbs Fire Station

Bundles will continue to be reviewed to best utilize both local and large multinational contractors

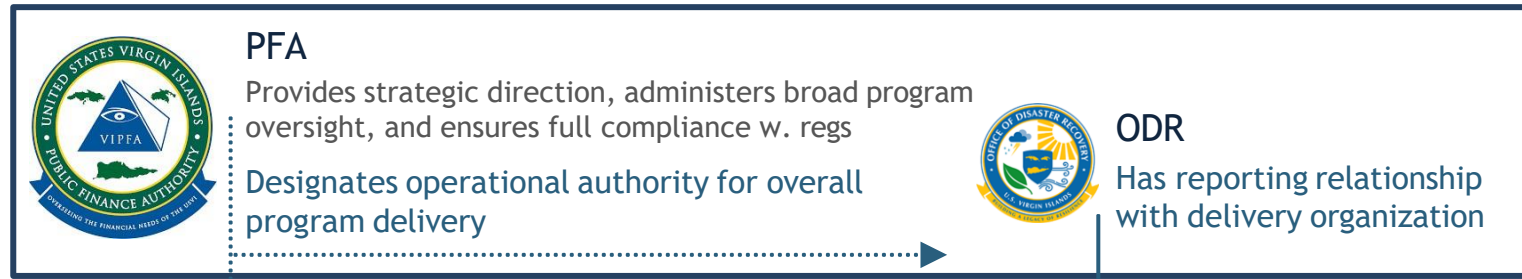




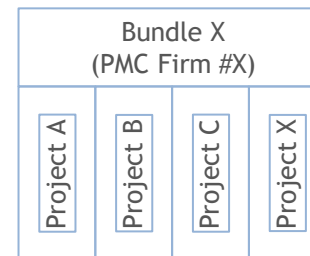
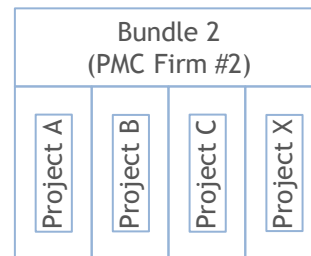
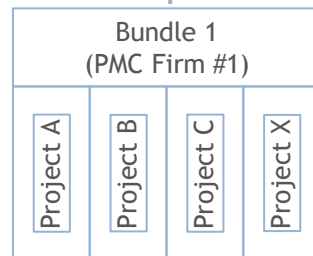
# Establishing a Super PMO

Super PMO is a prerequisite for the majority of EPCs and is critical to establishing the right ecosystem to support program development and delivery

Steering & approval bodies



Super PMO



## Supporting/Authorizing Agencies

<b>Dept. of Education (VIDE)</b>
Dept. of Public Works (DPW)
Dept. of Human Services (DHS)
Dept. of Planning & Natural Resources (DPNR)
VI Dept. of Health (DOH)
Water and Power Authority (WAPA)
Waste Management Authority (WMA)
Territorial Hospital Redevelopment Team (THRT)
Virgin Islands Port Authority (VIPA)
VI Housing Authority (VIHA)
VI Housing Finance Authority (VIHFA)

Government Departments      Semi-Autonomous Agencies

Action: Design PMO governance, operating model & structure, processes, tools, and systems





# Streamline PM Functions

- ❖ Coordinates agency needs and provides clear internal and external communication
- ❖ Creates a single point of contact for contractors and partners
- ❖ Removes bottlenecks and issues across payments, procurement, and permitting
- ❖ Works closely with both local and national contractors to drive desired outcomes across USVI portfolio
- ❖ Across all government agencies and instrumentalities

# Key Agency Role Super PMO: Department of Property and Procurement

- Super PMO will not operate outside of standard procurement processes
- DPP does not have the stand-alone capacity
- DPP will have contracting officer representatives on the Super PMO team



# Procurement | Two step procurement process



## Request for Qualifications (RFQ)

RFQ will occur in Q1 2024 to pre-qualify contractors

RFQ will be primarily based on:

- Firm qualifications
- Experience
- Financial Capacity

Final criteria to be released early Q1



## Request for Proposal (RFP)

RFPs will start in Q2 2024 with anticipated awards in Q4 2024

- Contracts will be progressive design build or construction manager at risk to equitably share risk
- Bids awarded on best overall value qualifications, price, and approach
- No local preference, but maximizing use of local contractors strongly encouraged

Procurement conducted by VI Public Finance Authority

Will follow newly adopted procedures allowing flexibility

Buy America requirements are not applicable





# Next Steps

1

EPC's Respond to USVI Request for Qualifications (RFQ) in Q2 2024

2

Prepare for RFP of initial bundles to be issued in Q2 2024

3

Ongoing RFPs to be issued each quarter until 2026

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# REBUILD USVI

Thank you  
QUESTIONS?

