

1                                   **COMMITTEE OF THE WHOLE**  
2                                   **for the**  
3       **PROPOSED FRANCHISE AGREEMENTS AND LEGISLATION FOR THE**  
4                                   **CONSTRUCTION AND OPERATION OF THE**  
5       **RANDALL “DOC” JAMES RACETRACK ON ST. CROIX AND THE**  
6       **CLINTON E. PHIPPS RACETRACK ON ST. THOMAS**

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8                                   **SUBMITTED BY:**  
9                                   **Kevin A. Williams Sr.**  
10                                  Office of the Governor  
11                                  **AUGUST 25, 2026**  
12

13   Good morning, Honorable Senate President Milton Potter, members of the 36th  
14   Legislature, legislative staff, other testifiers, and members of the viewing and listening  
15   audience. I am Kevin A. Williams Sr., Chief of Staff at the Office of the Governor. I  
16   appear today on behalf of Governor Albert Bryan Jr. and the Office of the Governor in  
17   strong support of Bill No. 36-0313 - the agreement before this body concerning the  
18   restoration and long-term operation of horse racing in our Territory.

19  
20   I am joined today by my distinguished colleagues from the Governor’s leadership team:  
21   Commissioner Vincent Roberts, Department of Sports, Parks, and Recreation; Assistant  
22   Commissioner Vincent Richards, Department of Property and Procurement; Dr. Haldane  
23   Davies, Director of the Bureau of Economic Research; Director Raymond Williams,  
24   Virgin Islands Lottery; and Attorney Michele Baker, outside counsel for this proposal.  
25   They are here with me to address your questions, provide clear data, including revenue  
26   projections, and demonstrate that horse racing will generate meaningful returns for the  
27   Virgin Islands.

28

29 Members of the Legislature, today's Committee of the Whole is about keeping a promise  
30 made publicly to the people of the Virgin Islands. In his 2026 State of the Territory  
31 Address, Governor Albert Bryan Jr. acknowledged both the progress made on St.  
32 Thomas and the work still required to restore horse racing on St. Croix. The Governor  
33 stated:

34 "This past year, we hosted six major race days at the Clinton E. Phipps Racetrack,  
35 generating hundreds of thousands of dollars in prize money, new economic  
36 activity, and a renewed sense of pride in this 'Sport of Kings.'"

37 He then turned his attention to St. Croix, recognizing both the opportunity and the  
38 responsibility before this Administration and stated:

39 "Meanwhile, we ended our relationship with VIGL, and now the potential for  
40 horse racing will again be moving forward on St. Croix."

41 Rather than making an open-ended commitment, the Governor made a specific pledge to  
42 this Legislature and to the people of the Virgin Islands:

43 He stated: "If we are to return horse racing to St. Croix, this effort will require a  
44 little more than concrete and steel. Our administration is pursuing a comparable  
45 public-private partnership similar to the Clinton E. Phipps, Sr. racetrack  
46 agreement, only bigger. Under that framework, we can expect to see real  
47 investment in the rebuilding of the Randall 'Doc' James Racetrack."

48

49 That commitment has now been honored.

50

51 Today is the culmination of a commitment made before this body almost eight months  
52 ago. The Administration promised to negotiate an agreement, bring it before the  
53 Legislature, and allow the elected representatives of the people to decide its future. Here  
54 we are today.

55

56 Since the original public-private proposal was submitted to the 36th Legislature on April  
57 28, 2026, we have met continuously with stakeholders and received constructive input  
58 from many constituents, members of this body, industry experts, the Flamboyant Park  
59 Horsemen Association, the St. Thomas-St. John Horsemen Association, and the V.I.  
60 Horse Racing Commission. We believe the revised proposal before you today addresses  
61 many of the concerns raised, including gaming regulation, St. Thomas gaming rights, tax  
62 provisions, purse payments, and the agreement's long-term impact on the Virgin Islands  
63 horse racing industry.

64

65 In general, the latest revised proposal requires Southland Gaming to remain the official  
66 race promoter for at least five years, increases the St. Thomas-St. John Horsemen  
67 Association's racino revenue from 3% to 10%, removes a previously proposed full gross  
68 receipts tax exemption for track entertainment, and institutes strict quarterly gaming  
69 revenue reporting, alongside comprehensive anti-doping provisions.

70

71 While total racetrack reconstruction may take up to three years, immediate legislative  
72 action is vital to advance the sport's strategic importance, including the preservation of  
73 horse racing as a deep-rooted cultural and recreational tradition for generations of Virgin  
74 Islanders. Once the agreement is approved, St. Thomas will have a permanent promoter,  
75 and the franchisee, SGVI, will be able to move forward with improvements to the Clinton  
76 E. Phipps Sr. Racetrack. Racing can continue in the St. Thomas District without  
77 temporary agreements, and the Government will be relieved of the responsibility and  
78 expense of maintaining the facility, saving thousands of dollars that DSPR currently  
79 spends on its upkeep.

80

81 Senators, the agreement before you serves as a critical avenue for teaching discipline,  
82 responsibility, and hard work to young men and women interested in the horse racing  
83 industry. At the same time, it will drive economic revitalization by generating jobs and  
84 steady income for horsemen, trainers, jockeys, and local vendors without requiring  
85 ongoing taxpayer funding.

86

87 As you know, the viability of horse racing in the Territory is currently asymmetric: St.  
88 Thomas has experienced a successful revival at the Clinton E. Phipps Sr. Racetrack,  
89 while the larger Randall “Doc” James Racetrack on St. Croix has remained inactive since  
90 the destructive hurricanes of 2017 and awaits redevelopment.

91

92 Horse racing has successfully resumed at the Clinton E. Phipps Sr. Racetrack, driven by  
93 temporary partnership investments between the Department of Sports, Parks, and  
94 Recreation and Southland Gaming of the Virgin Islands (SGVI). The track has hosted  
95 many successful racing events, including the annual Carnival races. Approving this  
96 integrated proposal is the key to finally reviving Virgin Islands horse racing Territory-  
97 wide through a coordinated approach.

98

99 We can all agree that horse racing is deeply rooted in our Virgin Islands heritage and that  
100 the Randall “Doc” James Racetrack historically served as the heart of this tradition. The  
101 loss of the St. Croix track left horsemen, horse racing enthusiasts, and the broader  
102 community without this significant recreational and economic activity. Previous attempts  
103 with another developer were unsuccessful, and today we are pleased to have a path  
104 forward to secure the future of horse racing in the Territory.

105

106 **Clarifying the Scope: Horse Racing vs. Broader Gaming Reform**

107 Some discussion has understandably focused on the Governor's broader proposal to  
108 modernize gaming regulation within the Virgin Islands.

109

110 The Administration continues to believe that a unified regulatory framework represents  
111 sound public policy. We continue to support that vision, as was stated in the Governor's  
112 2026 State of the Territory Address. However, it is equally important to emphasize what  
113 today's legislation is - and what it is not.

114

115 The return of horse racing on St. Croix should not depend upon the enactment of a unified  
116 gaming regulator, nor should the consideration of a unified gaming regulator delay the  
117 restoration of horse racing. These are complementary policy initiatives, but they are  
118 separate legislative questions.

119 • One addresses the long-awaited restoration of an important cultural, economic,  
120 and sporting institution.

121 • The other addresses the long-term modernization and reform of the governmental  
122 entities that regulate gaming in the Territory.

123

124 The Administration believes both initiatives deserve legislative support because each  
125 advances the public interest. But neither should be viewed as a prerequisite for the other.  
126 Today's vote is about whether the people of St. Croix will finally see horse racing  
127 restored under a modern, enforceable, and accountable framework. The question of  
128 broader gaming consolidation can and should proceed through its own legislative process  
129 and on its own merits.

130

### 131 **Evaluating the Revised Deal**

132 After years of uncertainty, deteriorating infrastructure, interrupted racing, unsuccessful  
133 prior arrangements, dependence on partners that lacked the means to fulfill their

134 contractual responsibilities, and understandable frustration among horsemen and the  
135 wider community, today's hearing is about the Virgin Islands finally creating a stable  
136 foundation for the return of horse racing on St. Croix. I can recall the press constantly  
137 asking the Governor about progress on horse racing in St. Croix. The people want horse  
138 racing to return. We represent the people, and we are doing their will.

139  
140 The people of St. Croix have heard many unfulfilled promises concerning the Randall  
141 "Doc" James Racetrack. The Administration recognizes that unfortunate history and  
142 understands that skepticism is justified when a community has waited so long. That is  
143 why the agreement must be evaluated not on promises alone, but on its legal  
144 responsibilities, required investment, clear goals, regulatory oversight, and enforceable  
145 consequences if the parties fail to perform. Most importantly, analyzing the entity with  
146 which the Government will have a long-term relationship is equally important. Check  
147 the record. SGVI has honored its agreements with the Government, paid its fair share of  
148 taxes, and gone above and beyond to fulfill its commitments. That is honorable.

149  
150 The present agreement reflects extended negotiations, legislative scrutiny, stakeholder  
151 consultation, and substantial revisions. No party received everything it requested. That  
152 is the nature of a legitimate negotiation and compromise. This revised framework,  
153 however, narrows the focus, strengthens accountability, and responds directly to  
154 legislative and community feedback.

155

### 156 **Private Capital and Detailed Racetrack Reconstruction**

157 A central benefit of this agreement is the commitment of private capital to restore horse  
158 racing. As this body is acutely aware, our Territory has many competing public needs,  
159 including schools, hospitals, roads, public safety, housing, utilities, and essential  
160 services. Every dollar committed to one project is a dollar that cannot be used elsewhere.

161 As we address school maintenance, crime, and health care, we must seek alternative  
162 solutions to fund the cultural and recreational demands of our people without sacrificing  
163 scarce public resources. Today is not a choice between one or the other. We can support  
164 both recreational facilities and vital governmental needs.

165 Likewise, Senators, today is not a choice between St. Croix and St. Thomas. It is not a  
166 choice between horse racing and gaming. The agreements before you give us both. Act  
167 No. 7169 created racino legislation to help sustain a struggling horse racing industry and  
168 make it viable. Horse racing, therefore, cannot exist without a gaming component. That  
169 is what is before you today. Your support of the agreement will ensure that the additional  
170 entertainment centers generate new revenues for the Government to help balance the  
171 General Fund and meet other public needs.

172

173 Under Version 3 of this agreement, Southland Gaming of the Virgin Islands (SGVI)  
174 assumes substantial and direct responsibility for financing, developing, provisioning, and  
175 supporting our horse racing facilities.

176

177 This is not an open-ended arrangement or a grant without conditions. The agreement is  
178 structured around substantial and enforceable terms, as well as financial and  
179 development commitments:

180

181 SGVI is committed to a minimum investment of \$27 million (of which \$25 million is  
182 dedicated to direct facility construction). To ensure that construction is completed  
183 without leaving taxpayers holding the bag, the agreement requires a \$12 million  
184 performance bond.

185

186 For the Randall "Doc" James Racetrack, this includes the full reconstruction of the  
187 racetrack, barns, receiving barn, quarantine barn, veterinary and saddling barns, as well

188 as brand-new jockey locker rooms. The running surface must be completed within eight  
189 (8) months of agreement execution. Full racetrack construction must be completed within  
190 thirty-six (36) months.

191

192 **Territorial Racetrack Enhancements:**

193 Across both districts, the public will benefit from planned enhancements, including:

- 194 1. Picnic areas, children’s play areas, event spaces, and bandstands.
- 195 2. Safety upgrades, such as new railing systems and a state-of-the-art public-address  
196 system for stable areas.
- 197 3. Upgraded starting gates for the Clinton E. Phipps Racetrack.
- 198 4. Crucial maintenance of assets like water trucks and tractors.
- 199 5. Modern digital additions, including new signage, Jumbotrons, audiovisual systems,  
200 and point-of-sale parimutuel wagering systems.
- 201 6. Operational infrastructure, including parking lot lighting, dedicated gaming centers,  
202 and backup generators.

203 **Financial and Franchise Terms**

204 Some have asked whether the agreement is too favorable to the private operator. The  
205 Administration believes the proper measure of fairness is the total value received by the  
206 people of the Virgin Islands, balanced against the clear obligations of the franchisee.

207

208 SGVI will serve as the promoter for both racetracks for a minimum of five (5) years,  
209 with a total franchise term of eight (8) years. The agreement also provides a guaranteed  
210 purse obligation for 20 years, subject to compliance with the franchise and promotion  
211 agreement.

212 • **Operator Rights:** SGVI holds the rights to conduct live racing, parimutuel  
213 wagering, telephonic betting, simulcast wagering, and on-track events.

214 • **Direct Government Revenues:**

- 215 1. An annual \$5,000 license fee and \$5,000 franchise fee.
- 216 2. Annual payments totaling \$125,000 to the Racing Commission, paid in quarterly
- 217 installments to fund essential regulatory operations.

218

219 All payments and benefits are subject to annual performance evaluations, quarterly

220 reporting, independent audits, and rigorous on-site inspection requirements. While the

221 agreement provides exemptions from excise and gross receipts taxes for racetrack-related

222 activities to spur development during the construction and racing-operation phases, it

223 establishes a graduated payment structure equal to 25% to 50% of the 5% gross receipts

224 tax for entertainment events as track operations mature.

225

226 The risk associated with growing this industry rests squarely with the private operator. If

227 SGVI fails to perform, it will lose these benefits.

228

229 Furthermore, this agreement details a balanced tax and revenue-sharing framework:

230 VLT taxes in the St. Thomas District will be capped at 34%, and the racino revenue share

231 payable to the Government will be 25%. Under the modified VLT agreements, two new

232 entertainment centers will be authorized to begin operations on St. Thomas. SGVI's

233 exclusivity period is extended only for eight additional years to align directly with the

234 term of the contract.

235

236 We must also reject the assertion that St. Croix's economy can only sustain a fixed or

237 declining number of customers. Our objective is to grow the economy by creating an

238 additional entertainment destination, attracting new spending, and giving residents and

239 visitors more reasons to participate in St. Croix's economy and entertainment offerings.

240

241 **Empowering the Horsemen & Restoring the Sport**

242 Horse racing cannot succeed without the participation and confidence of our horsemen.  
243 Under this agreement, horsemen are true partners. The Horsemen Association will  
244 receive a 10% share of VLT revenue generated from on-track gaming. Horsemen will  
245 actively participate in decisions regarding purse adjustments on race days.  
246 This agreement will restore integrity to the sport and promote animal welfare by  
247 requiring drug-testing programs to resume in both districts.

248  
249 SGVI is legally responsible for providing and funding veterinary services, including  
250 mandatory pre-race examinations, post-race testing, laboratory services, and all  
251 associated supplies and equipment.

252  
253 St. Thomas operations require a minimum of eight (8) race days annually, with a  
254 minimum purse of \$100,000 per race day, a \$30,000 annual donation to the Horse  
255 Retirement Organization, and two (2) annual scholarships totaling \$10,000 to support  
256 our youth. The scholarship amount will increase annually by 5%.

257  
258 St. Croix operations require a minimum of twelve (12) race days annually, with robust  
259 guaranteed purse commitments ranging from \$800,000 to \$1.6 million during the initial  
260 years of the agreement to support local horse owners, trainers, and breeders. Similar  
261 scholarship requirements also exists.

262  
263 To ensure transparency, the Horsemen Association will be required to submit qualified  
264 financial statements to continue receiving these revenues.

265  
266 **CONCLUSION**

267 Members of the 36th Legislature, this agreement presents a choice between a defined  
268 path forward and continued uncertainty. Some have argued that the Territory should

269 delay this decision for another administration, conduct another procurement process, or  
270 continue negotiations indefinitely. The Administration respectfully disagrees. Further  
271 delay has a real cost to our horsemen, their animals, our vendors, our youth, and the St.  
272 Croix economy. In case it needs to be said, the cost of rebuilding the St. Croix facility  
273 will only increase if we delay. Delay is not a real option. In fact, we have taken our time  
274 to negotiate this agreement, and it has been before the Legislature for approximately four  
275 months. In comparison, the Water Island agreement was negotiated and transmitted to  
276 this body after the horse racing agreement, yet it has already been signed into law. There  
277 can be no credible argument that this agreement is being rushed.

278

279 We confidently assure you that we have negotiated as much as we can. What we have  
280 before us is a workable, legally binding, highly structured agreement that benefits  
281 everyone.

282 Voting in favor of this agreement means:

- 283 • Establishing clear responsibilities.
- 284 • Requiring performance in exchange for benefits.
- 285 • Putting \$27 million in private capital in play, instead of risking public funds.
- 286 • Restoring a culturally and historically significant industry.
- 287 • Securing a firm \$12 million performance bond to protect St. Croix.

288

289 The Bryan-Roach Administration has worked tirelessly to improve this agreement,  
290 respond to your concerns, and protect the public interest. Senators, we have worked  
291 collaboratively to approve major economic projects, including the solar farms in Estates  
292 Fortuna and Bovoni, the Crown Bay development agreement, the Water Island  
293 development agreement, and the ownership of the Frenchman's Reef resort. Let us work  
294 together to bring some of this economic opportunity to St. Croix. We respectfully urge  
295 the members of the 36th Legislature to ratify the agreement, allow us to finally bring the

296 horses back to the Randall “Doc” James Racetrack, and restore a piece of our culture to  
297 St. Croix.

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299 Senators, thank you for the opportunity to testify before you today. I remain available to  
300 answer any questions.