

DPVW

FY 2027

BUDGET PRESENTATION

JULY 09, 2026



PRESENTED BY
DEREK GABRIEL
COMMISSIONER



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INTRODUCTION



Honorable Senator Novelle E. Francis, Jr., Chairperson of the Committee on Budget, Appropriations and Finance; Committee members; other senators in attendance, and members of the listening and viewing public.

My name is Derek Gabriel, and I am the Commissioner of the Department of Public Works (DPW). Joining me in the well today are Assistant Commissioner Rueben Jennings, Deputy Commissioner of Transportation, Karole Ovesen-McGregor, and Jomo McClean, the Department's Federal Highway Program Manager.

As we convene for this Fiscal Year 2027 budget hearing, we are not simply presenting a routine financial request for the next twelve months. We are presenting the results of eight years of deliberate investment, modernization, and transformation across the Virgin Islands.

To truly appreciate the magnitude of where the Department of Public Works stands today, we must look back at the stark operational realities we faced when I took the helm in 2021. The department was caught in a cycle of reactive, analog operations. We faced an immediate \$1 Million shortfall just to keep up with basic brush clearance. Exacerbating these challenges, our public-facing services were heavily constrained by outdated, manual processes—requiring citizens to physically visit our offices and navigate a slow paper trail just to apply for standard territorial permits.

We recognized that a modern territory cannot run on yesterday's red tape. Our goal was simple: make government services easier to access, faster to deliver, and more transparent for the public. To solve this, our Administration Office spearheaded a complete technological modernization by deploying iWorq, our centralized digital asset and permit management platform. Today, citizens can apply for and track the progress of advertising, excavation, driveway, and burial permits completely online. By automating these workflows, we eliminated administrative bottlenecks, improved processing times, and fundamentally changed how residents interact with the Department.

We took that same strategic problem-solving approach to our physical infrastructure. We didn't wait for the future; we funded it. That commitment produced results. We successfully closed our latest \$152 Million GARVEE bond issuance, transforming a dormant financing tool into one of the largest infrastructure investments in the Department's history. While we recognize that stabilizing a decades-old network is an ongoing mission, this administration has aggressively established the baseline for that recovery—

executing approximately \$39.3 Million in total territorial spend on roadside maintenance between FY2019 and FY2026 to ensure we never fall back into a cycle of deferred maintenance.

The Modernization of Territorial Transit

Over the last eight years, DPW has transformed public transportation from infrastructure maintenance to building an integrated territorial transportation system. This administration's commitment to VITRAN operations goes far beyond fleet management; we are implementing a complete modernization of our territorial transportation ecosystem. We significantly expanded transit access across our islands with a historic investment of over \$6 Million to procure 28 brand-new transit vehicles, including modern fixed-route buses and specialized, ADA-compliant paratransit vans. On the water, we officially commissioned our newest 304-passenger ferry, the Spirit of 1733, fundamentally transforming the heavily traveled Route 32M corridor between Red Hook and Cruz Bay, which successfully qualified our territory for increased federal ferry subsidies for the first time in history. Furthermore, we have secured the funding necessary to deliver the territory's very first government-owned passenger and roll-on/roll-off ferry service between St. Croix and St. Thomas. Much of this progress was made possible through the department's first FHWA approved Ferry Transportation Program Plan completed and approved in October 2021.

To support this new fleet, we advanced strategic investments in our transit facilities. As detailed in Appendix I, we are systematically advancing \$18.5 Million in total active transit infrastructure upgrades, including the construction of the LaReine “Sonny Barnes” Bus Terminal on St. Croix, the VITRAN Maintenance and Operations Facility at Anna’s Hope, and federally-funded resiliency overhauls and improvements for our St. Thomas and St. John operating hubs.

But we aren’t just solving the immediate transit issues; we are actively designing a network for tomorrow. DPW has officially initiated two major long-range planning studies: our Transit Plan Update Study and the 2050 Transportation Master Plan Study. These studies are re-evaluating our current VITRAN routing, analyzing long-term population shifts, and evaluating emerging clean-energy technologies. Together, these studies will guide transportation investments for decades to come, ensuring that today’s decisions continue serving tomorrow’s residents.

From the ongoing rehabilitation of the remaining roads in Frederiksted and Ethel McIntosh Memorial Drive on St. Croix, planned road enhancements and improvements in the works, to the multi-million-dollar modernization of our VITRAN fleet, we are delivering a connected infrastructure that leaves no Virgin Islander stranded.

Capital Project Delivery & Territorial Revitalization

Senators, as the primary engineering arm of the Government of the Virgin Islands, DPW does far more than maintain infrastructure. Our

Engineering and CIP Divisions oversee the planning, construction, and delivery of critical public infrastructure throughout the Territory, serving as Project Managers, Contract Administrators, and technical Inspectors for hundreds of capital improvement projects. From educational campuses and public facilities to roadway improvements and historic restoration efforts, our teams ensure these investments are delivered safely, efficiently and responsibly.

A centerpiece of this administration's architectural legacy is the intentional, systematic revitalization of historic Charlotte Amalie. We recognized that restoring Charlotte Amalie required more than repairing individual structures. It demanded a coordinated investment in stormwater management, historic preservation, transportation, and economic development. By coordinating closely across local and federal channels, we have advanced a diverse portfolio of landmarks and public plazas, including the Enid M. Baa Public Library, the historic 99 Steps, Main Street, and critical town drainage overhauls.

While these public structures and historic plazas reshape the Territory's landscape, improving the daily commute of our residents and visitors remains one of our highest priorities. Our federal and local Engineering teams continue to plan, design, and oversee roadway improvements throughout the Territory, managing some of the largest and most complex transportation projects ever undertaken by the Department. From residential neighborhood improvement projects across the territory such as Hermon Hill, Estate St. George's, Peter's Rest, Diamond Ruby, First Avenue, Savan, Anna's Retreat and Cruz Bay to federally funded disaster

recovery initiatives such as the St. Croix bridges and Gallows Bay resiliency improvements, our focus remains the same: delivering safer, more resilient infrastructure that serve our communities for generations to come.

Market Realities: Rising Labor and Utility Pressures

Senators, we must speak candidly about the shifting macroeconomic factors governing public works in 2026. Globally, the cost of asphalt, concrete materials, and heavy machinery parts continues to climb. Locally, we are also absorbing higher fuel costs and the recent increase in the territorial minimum wage—an important investment in our workforce that also increases the cost of contracted roadside maintenance, beautification, and other essential public services. These external factors require us to carefully balance fiscal responsibility with maintaining the level of service our residents expect and require.

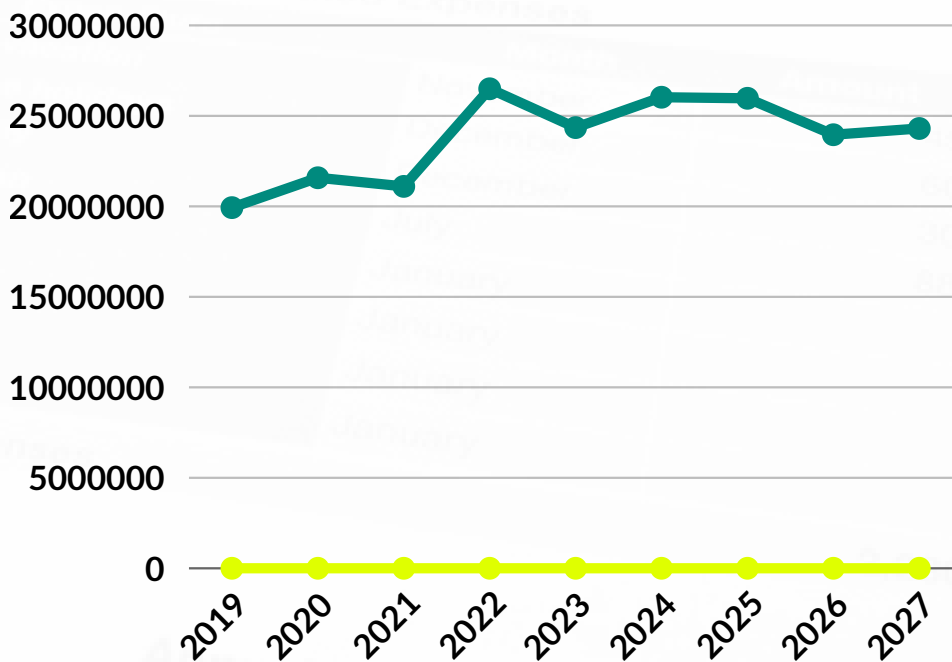
Furthermore, we face a unique human capital procurement challenge on St. John, where a persistent shortage of localized candidates forces us to rely on dedicated St. Thomas personnel who commute daily. True sustainability requires local participation, and we are explicitly asking for this committee's partnership to establish enhanced recruitment incentives for St. Johnians. To ignore these wage, workforce, and market realities is to risk falling back into a cycle of deferred maintenance.

BUDGET OVERVIEW

To sustain the momentum discussed earlier, the Office of Management and Budget (OMB) has recommended a General Fund allotment of **\$24,303,120.00** to the Department of Public Works for Fiscal Year 2027.

\$24.3M

GENERAL FUND ALLOTMENTS OVER THE YEARS



OMB also recommends \$1,000,000.00 from the Tourism Advertising Revolving Fund and \$1,300,000.00 from the Anti-Litter and Beautification Fund of which \$300,000.00 is for the Abandoned Vehicle Program and \$5,000,000.00 from the Transportation Trust Fund. This brings our total recommended local funding threshold to **\$31,603,120.00**.

Budget Overview

To sustain the momentum discussed earlier, the Office of Management and Budget (OMB) has recommended a General Fund allotment of \$24,303,120.00 to the Department of Public Works for Fiscal Year 2027. OMB also recommends \$1,000,000.00 from the Tourism Advertising Revolving Fund and \$1,300,000.00 from the Anti-Litter and Beautification Fund of which \$300,000.00 is for the Abandoned Vehicle Program and \$5,000,000.00 from the Transportation Trust Fund. This brings our total recommended local funding threshold to \$31,603,120.00.

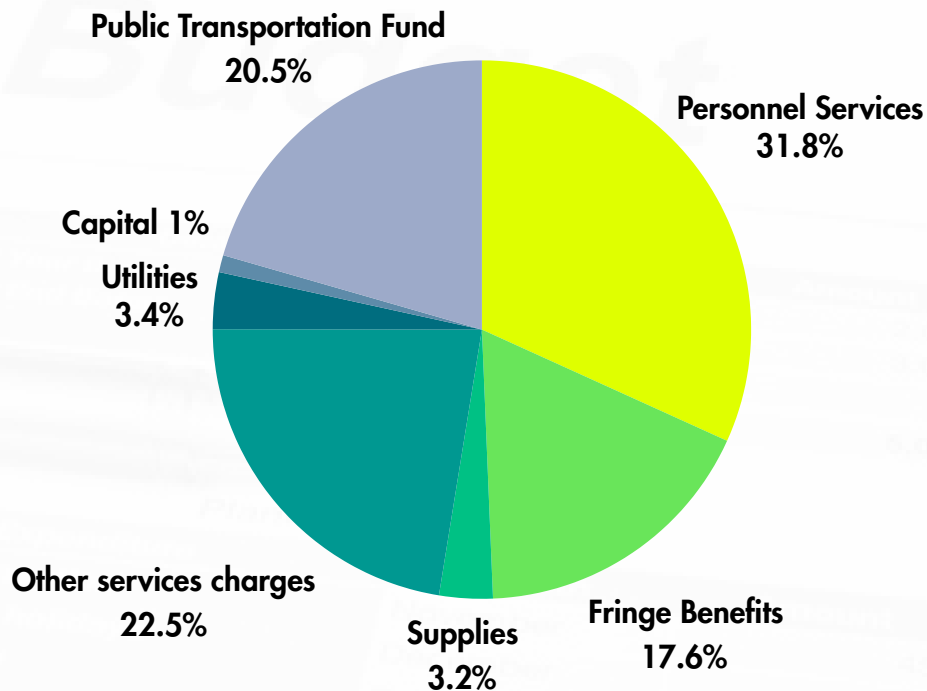
Senators, I want to be absolutely clear about what these local dollars represent. This budget is not simply about maintaining operations—it is about protecting the progress we have already made.

These local funds are the engine that allows us to draw down available federal transportation dollars. Over the course of this administration, that partnership has resulted in more than \$200 Million invested in local and federal-aid roadway improvements across the Territory.

In addition to that investment, DPW has permanently stabilized 37 storm-damaged infrastructure sites across all three islands—a \$41.3 Million investment through Eastern Federal Lands Highway Division (EFLHD) Emergency Relief funding. These accomplishments stand alongside landmark projects such as the Melvin Evans Highway modernization (\$27.5M) and the Clifton Hill Connector Road (\$15.1M).

GENERAL FUND

\$24,303,120



EXPENSES

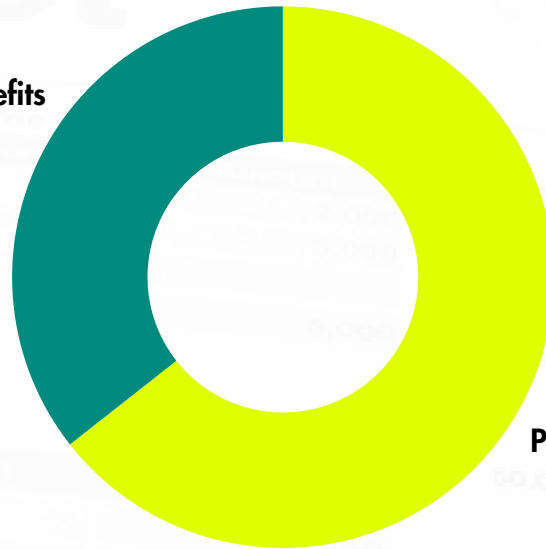
ALLOTMENT

Personnel Services	\$7,723,312.00
Fringe Benefits	\$4,268,745.00
Supplies	\$780,000.00
Utilities	\$828,000.00
Capital Outlays	\$250,000.00
Public Transportation Fund	\$4,992,315
Other Services & Charges	\$5,460,748.00

PERSONNEL & FRINGE BENEFITS

\$11,992,057

Fringe Benefits
35.6%



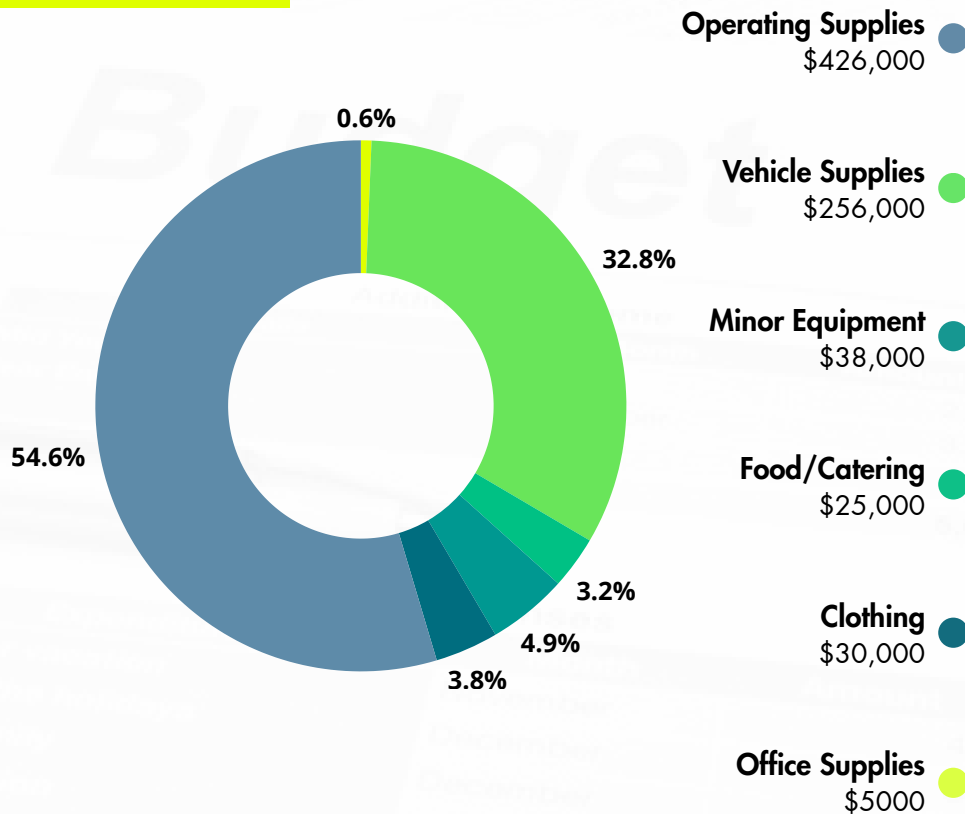
Personnel Services
64.4%

EMPLOYEE BREAKDOWN

	ST.CROIX	ST.THOMAS	ST.JOHN	TOTAL
EXEMPT	29	37	3	69
NON-UNIONIZED	1	1	0	2
CLASSIFIED	56	58	15	129
TOTAL	86	96	18	200
VACANCIES	20	8	7	35

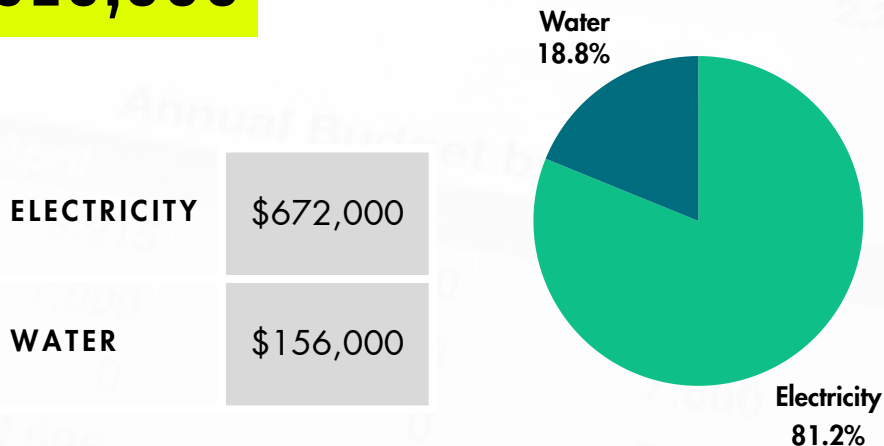
SUPPLIES

\$780,000



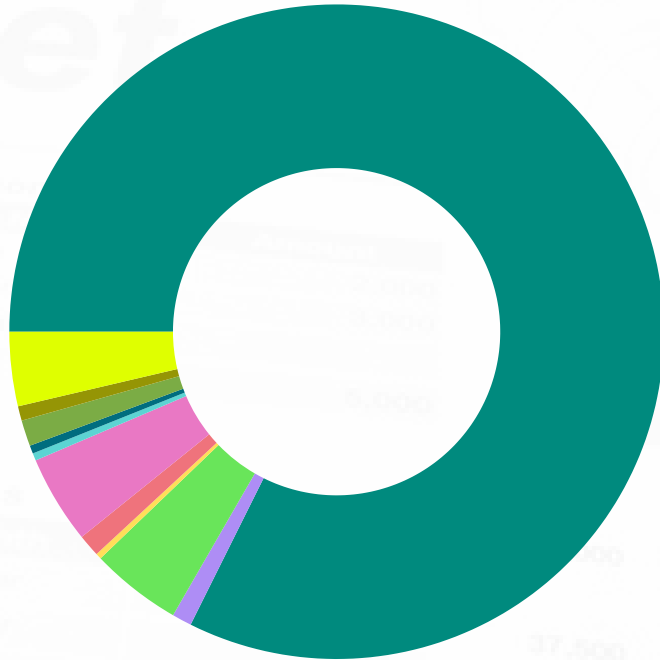
UTILITIES

\$828,000



OTHER SERVICES & CHARGES

\$5,460,748



Repairs & Maintenance - 82.4%	\$4,497,376.00
Rental Machines/Equipment - 1%	\$53,000.00
Professional Services - 4.5%	\$245,450.00
Security Services - 0.3%	\$15,700.00
Training - 1.1%	\$59,999.00
Communication - 4.4%	\$238,000
Advertising & Promotion - 0.4%	\$20,000.00
Transportation - Not Travel - 0.4%	\$22,000.00
Travel - 1.3%	\$70,023.00
Purchase Bulk Airline - 0.7%	\$39,200.00
Subsidies - 3.7%	\$200,000.00

TERRITORIAL SPEND ON ROADSIDE MAINTENANCE

\$4,499,686

ST. CROIX DISTRICT



\$2,362,681

**ST. THOMAS/
ST. JOHN DISTRICT**



\$2,137,005

*AS OF JUNE 30, 2026

8-YEAR STATUS (THE NUMBERS)

TERRITORIAL ROAD INFRASTRUCTURE SPEND

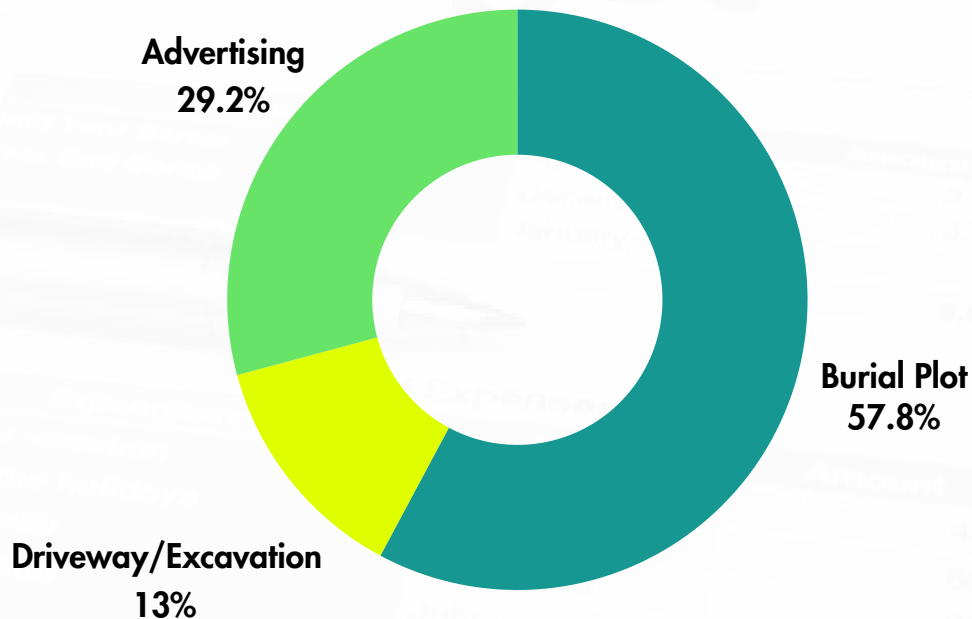
\$208,952,462.12

TERRITORIAL ROADSIDE MAINTENANCE SPEND

\$39,373,504.00

PERMITS INCOME

\$244,062



PERMIT TYPE

INCOME

● Burial Plot	\$141,125.00
● Driveway/ Excavation	\$71,212.00
● Advertisement	\$31,725.00

Our Engineering and CIP Divisions are currently managing a workload of over 300 active projects across the Territory—from core DPW infrastructure improvements to major User Agency assignments such as the \$275M Arthur Richards K-8 School, and critical FEMA disaster recovery projects. This unprecedented workload reflects both the scale of the Territory's recovery and the Department's expanded capacity to successfully deliver complex capital projects. However, I must note that we are stretched extremely thin in this regard, despite our efforts to hire and promote more Project Managers, Engineers, Construction Managers and other technical experts.

Strategic Execution & Administrative Stewardship

Throughout today's testimony, we've highlighted a broad range of roadway improvements, transit investments, historic restorations, and capital projects. These visible infrastructure improvements do not happen by accident, nor do they happen in a vacuum.

Behind every completed project is an administrative team that rarely receives public recognition, yet makes every one of these accomplishments possible. Our dedicated Contract Specialists, Procurement Professionals and compliance Accountants successfully manage the extensive federal documentation, procurement requirements and regulatory oversight necessary to keep these projects moving forward.

Spotlight on OPCMR: Driving Efficiency in Procurement and Contract Management

The Office of Procurement, Contract Management & Reporting (OPCMR) within DPW, created under this administration, serves as the administrative gatekeeper of our department's capital project pipeline. But their operational impact goes far beyond processing high-volume documentation.

Historically, a major systemic bottleneck existed because all construction payments had to be routed completely outside of our department to the Department of Property and Procurement (DPP) for final signature. Recognizing the consistent regulatory efficiency, precision, and high operational caliber of our team, DPW was officially granted full independent signatory authority for construction contract payments. That milestone authority has significantly reduced payment processing times—getting funding into the hands of our local contractors faster.

The Administration Office: Systemic Modernization

Working hand-in-hand with procurement is our Administration Division, the operational command center managing our accounting systems, technological upgrades, and structural compliance.

Senators, when you see a newly paved highway, a rebuilt early childhood center, or a modernized transit facility, you are looking at the direct result of the tireless paperwork, contract execution, and financial stewardship managed behind the scenes. The daily dedication of our

administrative staff ensures every construction project across the Virgin Islands is supported by sound procurement, rigorous financial oversight, and absolute regulatory compliance.

Conclusion

Chairman Francis, members of this Committee, and distinguished Senators—what I have laid out before you today is not just a collection of projects or a column of figures on a balance sheet. It is the tangible evidence of promises made and promises kept.

Eight years ago, this administration set out to rewrite the story of our territory's infrastructure. We refused to accept the status quo of reactive, piecemeal repairs. Instead, we committed to a vision of structural resilience, modernization, and operational accountability.

The journey has not been without hurdles. We navigated a global pandemic and historic number of natural disasters which created unprecedented supply chain crises, historic inflationary pressures, and the complex bureaucratic maze of multi-million-dollar federal grants. But look at where we stand today. We are leading a Department of Public Works that has built world-class educational campuses, secured a landmark \$152 Million GARVEE issuance, deployed record-breaking capital into local roadway corridors, revolutionized territorial transit with a modern 28-vehicle fleet, built a leading ferryboat program and completely streamlined its internal procurement operations with independent signatory payment authority.

Together, we have built a foundation that will support the Virgin Islands for decades to come. The Fiscal Year 2027 budget request before you will allow us to sustain that momentum and complete the work already underway. The progress outlined today demonstrates what disciplined planning, strong partnerships, and responsible stewardship can accomplish. I respectfully ask for your continued partnership so we can protect these investments, strengthen our workforce, and keep DPW on the Move.

Before I conclude, I want to recognize the men and women of DPW who work tirelessly to improve and maintain our territory. Every day, we have the tremendous opportunity to improve the quality of life for every single Virgin Islander and we do not take that for granted. Your dedication to our mission inspires me to work on your behalf daily. I appreciate your hard work and commitment to service. I'd like to acknowledge a few specific team members who exemplify this commitment, specifically, Mr. Jermaine Tyson of St. Thomas, and Ms. Yaneria Knight of St. Croix, the department's employees of the year. Both individuals earned this distinction by going above and beyond daily and I personally thank them. I'd also like to acknowledge the retirement of a long-time member of our DPW family – Ms. Donna Roberts who will retire later this month after a remarkable career with VITRAN on St. John. Ms. Roberts, I cannot express enough gratitude for your decades of service, and I wish you the best in your retirement.

I would be remiss if I conclude without mentioning some things that are "in motion" but will require additional funding beyond our FY27 budget request. Over the past years, we have invested in our cemeteries territory-

wide. That has been evidenced through additional crypts and columbariums, the new wall for Western Cemetery #3 and our efforts to secure additional land for the Frederiksted and St. John cemeteries. Our effort to digitize cemetery records is also yielding positive results. However, more funding will be needed in this area for expansion, management and to address deferred maintenance. Over the past weeks, the pedestrian bridge at the intersection of the former Addelita Cancryn School and Western Cemetery #3 has been a hot button topic in our community as the deterioration is evident. Two years ago, we received a preliminary estimate of approximately \$600,000 for demolition and removal of the pedestrian bridge. While letters raise concerns, they don't effectuate solutions. My team and I have been evaluating all options available to us but, whatever the path forward chosen, it will require local funding.

I would also be remiss if I did not address Act 9100. The Department was neither consulted during its development nor afforded the opportunity to testify on legislation that directly affects programs we administer every day. That is unfortunate because departments charged with implementation often identify operational, legal, and fiscal consequences that are not readily apparent during the legislative process. Section 8 authorizes the incorporation of more than thirty private roads into the public road system without providing the resources necessary to maintain them. Incorporating a road into the public inventory does not merely change its legal status—it creates an ongoing obligation to inspect, maintain, repair, pave, and respond to public complaints. Those responsibilities carry real costs and real expectations. I encourage you to consider Governor Bryan's proposal

of a public referendum to propose an additional tax, with a sunset, dedicated to road maintenance and repairs.

Section 9 substantially alters the Department's advertising program by exempting broad categories of signs, including signs for political candidates, while simultaneously directing the Department to develop an entirely new regulatory framework for those exemptions. The practical effect is reduced revenue, increased administrative responsibility, and greater uncertainty in enforcement—all without additional resources. This simple, yet detrimental piece of special interest legislation, has set the groundwork for our roadsides to be littered with unregulated signs – all while we seek ways to enhance the program through VITRAN and other avenues. Good public policy is strongest when policymakers and implementing agencies work together before legislation is enacted – not after.

This will likely mark my final budget presentation before this Committee as the Commissioner of the Department of Public Works. As we turn the corner to the final chapter of the Bryan-Roach Administration, I want to thank Governor Bryan and Lt. Governor Roach for this appointment. The experience and opportunity to serve has been tremendous. I've worked alongside dedicated professionals, changed the course of infrastructure development and enhancement, restored federal confidence in our programs, and developed a critical project pipeline for years to come. As a Virgin Islander, this has been one of the most fulfilling experiences in my life. The lessons learned and relationships built will stay with me for the rest of my life. As I present before you today, I can honestly say we have made a lasting positive impact in our Territory. None of this would have been

possible without the unwavering support of my entire family especially my wife and children, who sacrificed more than most people will ever know. I want to thank my colleagues and coworkers and, as always, the people of our beloved islands for their patience, trust and understanding.

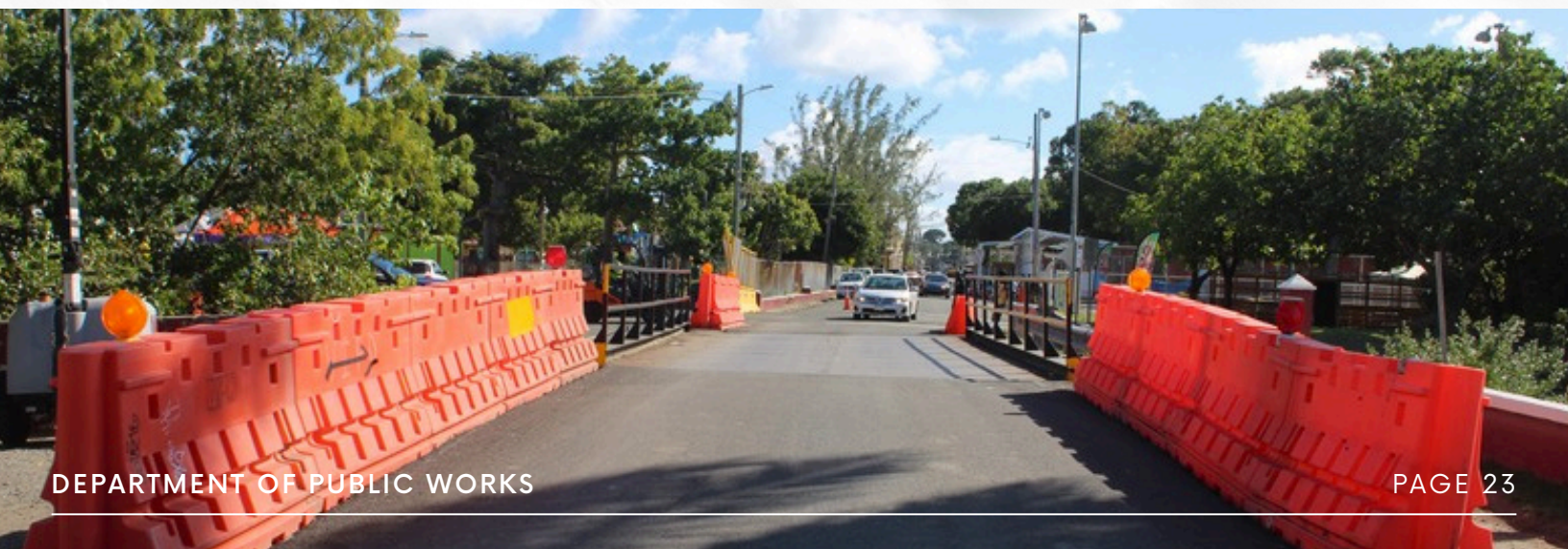
Chairman Francis, members of the Committee, on behalf of our executive team and the men and women of the Department of Public Works, thank you once again for the opportunity to present the Department's Fiscal Year 2027 budget. We appreciate your continued partnership and look forward to continuing our work on behalf of the people of the Virgin Islands. I am now available to answer any questions you may have.



APPENDIX I: PROJECT UPDATES

BLUEPRINT FOR PROGRESS & FUTURE DELIVERY

A comprehensive review of active projects, ongoing infrastructure modernizations, and the milestones ahead as we continue building for tomorrow.



PROJECT UPDATES



ST. THOMAS HEAD STARTS (\$9.9M EXPENDED)

Construction continues to advance on three major facilities, all of which are in their final phases of construction and interior finishing. The Minetta Mitchell Facility is 95% complete, the Lindberg Bay Facility is 85% complete, and the Bolongo Facility has reached 80% completion.



ST. CROIX HEAD STARTS (\$12M EXPENDED)

We have achieved substantial progress across our educational facilities portfolio, with the Concordia Facility at 95% completion and the Anna's Hope Facility at 94% completion. Both projects are in their final stages, with interior furniture installation and equipment turnover currently underway.



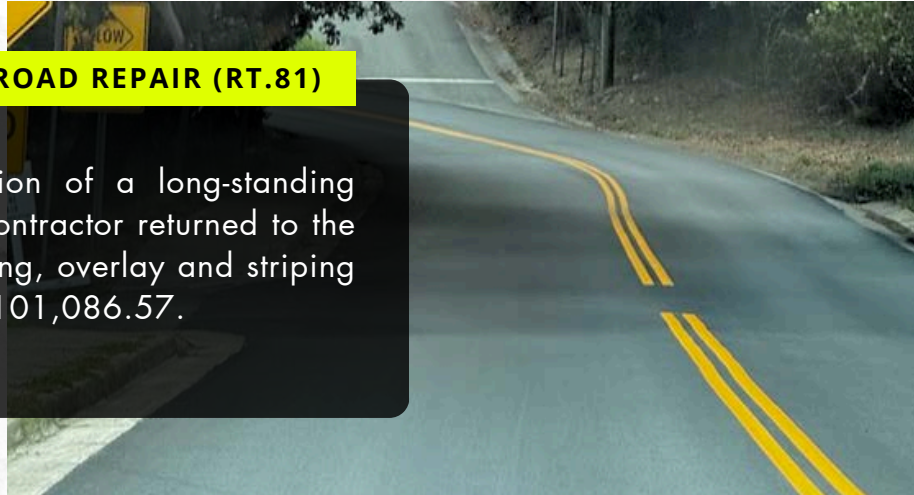
ARTHUR RICHARDS K-8 SCHOOL

This landmark campus has reached 93% completion and is progressing steadily toward the final stages of construction. With a total contract value of \$275,196,233.00, the contractor is currently completing exterior landscaping and installing the solar panel support framework.

PROJECT UPDATES

SION FARM ROAD REPAIR (RT.81)

Following the successful mitigation of a long-standing boundary dispute, our original Contractor returned to the site to finish the final reconditioning, overlay and striping of an omitted segment, totaling \$101,086.57.



SION FARM MANSION REPAIRS

To date, the Department has invested \$1.3 million in critical historic preservation efforts. The project includes retaining wall reconstruction, roof rehabilitation, and a complete modernization of the facility's electrical systems.

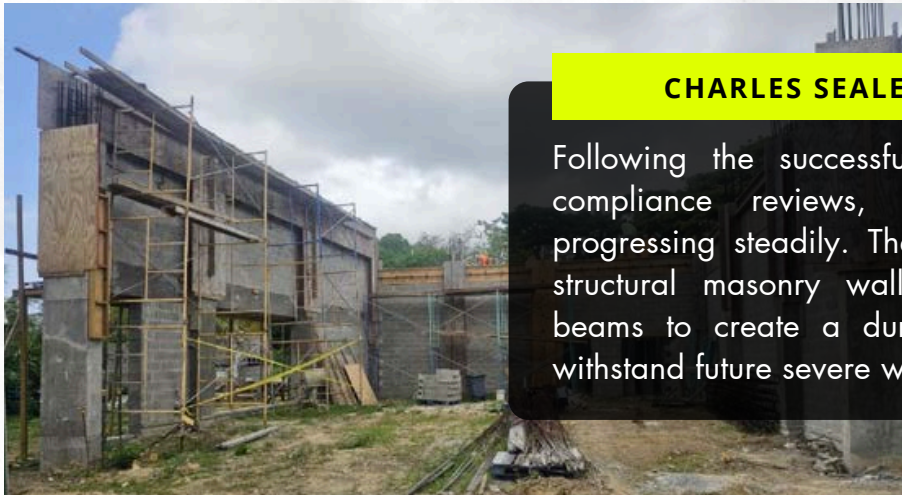


CHARLES W. TURNBULL LIBRARY

The contractor has successfully completed this \$3.4 million structural rehabilitation project, which included extensive roof system upgrades, comprehensive mold remediation, and a complete interior renovation.



PROJECT UPDATES



CHARLES SEALES FIRE STATION

Following the successful completion of extensive federal compliance reviews, construction on this facility is progressing steadily. The contractor is actively constructing structural masonry walls, reinforced columns, and bond beams to create a durable, resilient facility designed to withstand future severe weather events.



WESTERN CEMETERY NO. 3 PERIMETER WALL

This \$1,058,953.80 preservation project has reached 98% completion and is on track for completion this month. The remaining work includes finalizing the reinforced concrete wall and installing a prominent corner monument sign.



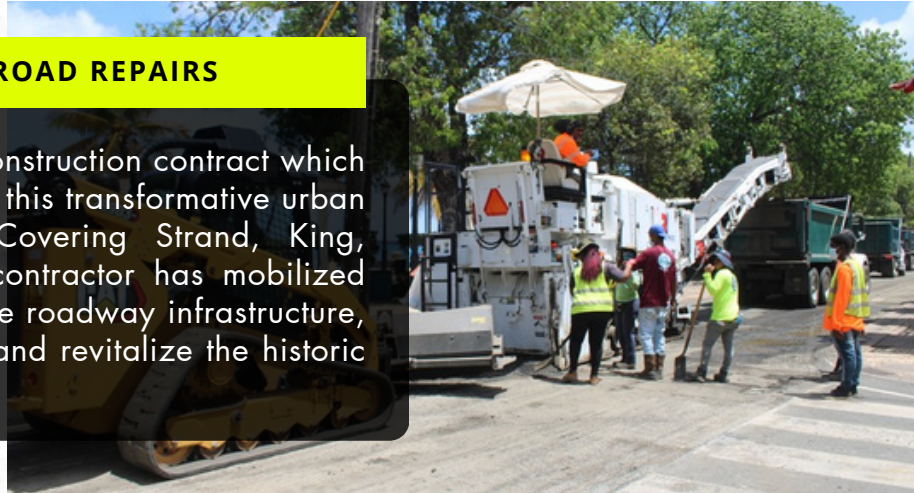
PETER'S REST ROAD REPAIRS

This project entailed complete reconditioning, overlay and striping of five essential road sections for a total cost of \$446,948.74.

PROJECT UPDATES

FREDERIKSTED ROAD REPAIRS

The Department has executed a construction contract which values over \$5 million to advance this transformative urban corridor improvement project. Covering Strand, King, Queen, and Fisher Streets, the contractor has mobilized and begun construction to enhance roadway infrastructure, improve pedestrian accessibility, and revitalize the historic downtown district.



MAHOGANY ROAD (ETHEL MCINTOSH MEMORIAL DRIVE)

As one of the Department's signature roadway projects on St. Croix, this comprehensive rehabilitation represents a major investment in the Territory's transportation infrastructure. Valued at \$18,857,260.94, the project includes extensive site clearing, roadway base stabilization, structural retaining wall construction, and heavy-duty asphalt paving designed to support high traffic volumes and improve long-term resilience against environmental conditions.



LEONARDO TROTMAN DRIVE

This high-priority roadway improvement project is one of the Department's major infrastructure investments on St. Thomas. The project includes roadway milling, base rehabilitation, and a heavy-duty asphalt overlay to strengthen the corridor, improve driving conditions, and support the high volume of daily residential and commuter traffic.



PROJECT UPDATES



MIDLAND ROAD REPAIRS

Spanning from the Carambola intersection to Frontline Bar and Grill, this \$761,751.69 roadway improvement project enhanced pavement conditions and improved ride quality along a key transportation corridor. Construction was meticulously planned to minimize public disruptions.



EASTERN FEDERAL LANDS HIGHWAY DIVISION ER PORTFOLIO - ST. CROIX

On St. Croix, the Department successfully delivered \$17,028,282.93 in roadway infrastructure improvements across 19 locations. The project included comprehensive road, culvert, and bridge rehabilitations to strengthen critical transportation infrastructure.



EASTERN FEDERAL LANDS HIGHWAY DIVISION ER PORTFOLIO - ST. THOMAS/ST. JOHN

In the St. Thomas/St. John District, the Department delivered a \$24,290,274.04 regional infrastructure improvement program across 18 project sites --13 on St. Thomas and five on St. John. The work included roadway, embankment, and drainage system restorations.

PROJECT UPDATES

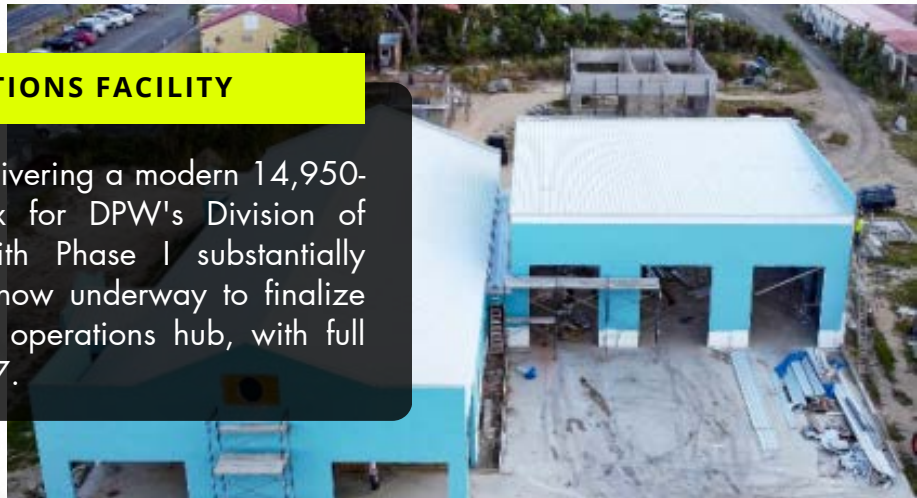
DPW TEMPORARY FACILITY

The Department of Public Works is investing \$4.7 million to construct a resilient temporary operations base that will ensure uninterrupted service continuity while the agency's primary headquarters is being reconstructed. This project remains on schedule for completion in June 2027.



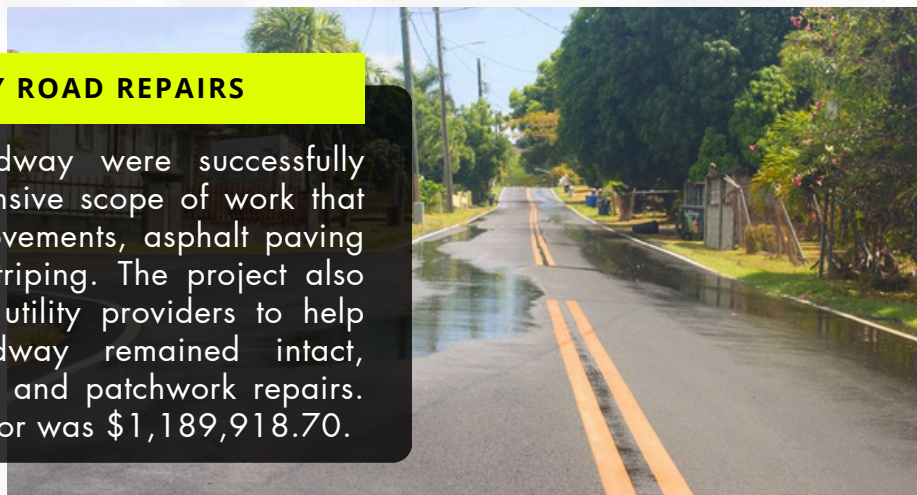
VITRAN OPERATIONS FACILITY

This \$10,244,243 investment is delivering a modern 14,950-square-foot transportation complex for DPW's Division of Transportation on St. Croix. With Phase I substantially complete, Phase II construction is now underway to finalize this critical maintenance and fleet operations hub, with full completion anticipated in June 2027.



DIAMOND RUBY ROAD REPAIRS

Over two miles of critical roadway were successfully rehabilitated through a comprehensive scope of work that included low-water crossing improvements, asphalt paving and compaction, and roadway striping. The project also involved close coordination with utility providers to help ensure the newly paved roadway remained intact, preventing unnecessary utility cuts and patchwork repairs. The total project cost for this corridor was \$1,189,918.70.

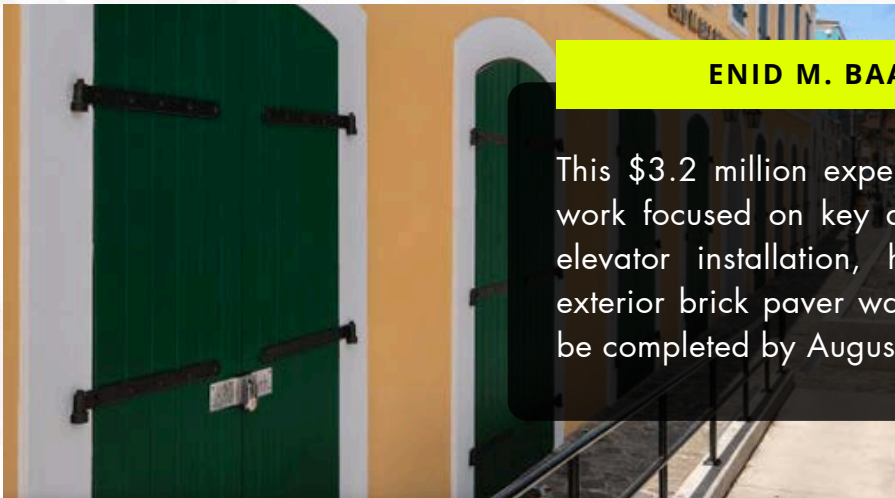


PROJECT UPDATES



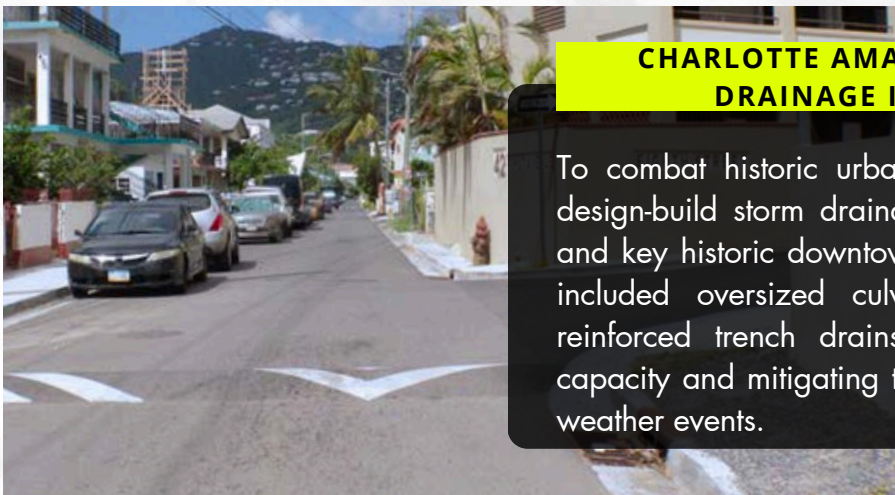
99 STEPS RENOVATION

This highly specialized cultural preservation project restored key infrastructure while preserving the area's historic character. Improvements included restored brick steps, upgraded drainage swales, replaced deteriorated sewer covers, installation of safety handrails, and new lampposts to enhance nighttime visibility, improving safety while beautifying the surrounding landscape and flora for residents and visitors alike.



ENID M. BAA PUBLIC LIBRARY

This \$3.2 million expenditure is now 85% complete, with work focused on key accessibility improvements including elevator installation, historic cabinetry restoration, and exterior brick paver walkways. The project is scheduled to be completed by August 2026.



CHARLOTTE AMALIE & FIRST AVENUE DRAINAGE IMPROVEMENTS

To combat historic urban flooding, DPW executed extensive design-build storm drainage improvements along First Avenue and key historic downtown corridors in St. Thomas. The scope included oversized culverts, integrated catch basins, and reinforced trench drains, significantly improving stormwater capacity and mitigating the risk of flash flooding during severe weather events.

PROJECT UPDATES

MAJOR COMPLETED HIGHWAYS

These completed highway projects represent landmark achievements, including the multi-phase modernization of the Melvin Evans Highway (\$27,576,050.41), the high-traffic Clifton Hill Connector Road (\$15,131,936.20), and additional bridge rehabilitation projects (\$4,765,496.42), all of which are now fully completed and structurally sound.



POST OFFICE SQUARE & HISTORIC PARKS REVITALIZATION

This multi-site beautification initiative delivers comprehensive structural and aesthetic improvements across Educators Park, Emancipation Garden, and Post Office Square. The scope includes ADA-compliant concrete pathways, restoration and sealing of historic brick walkways, and critical structural repairs to the Emancipation Garden bandstand.



ST. THOMAS/ST. JOHN COMPREHENSIVE TASK ORDERS

Representing a major localized infrastructure investment of \$7.87 million, this neighborhood relief initiative successfully rehabilitated high-volume commuter corridors and residential subdivisions across St. Thomas, which includes Mafolie, Nicholas Friday Drive, Bakkerø, Skyline Road, Bovoni, Hospital Ground, Coki Point, Sibilly Circle, General and Silke Gade, and Bluebeard's. The project also delivered critical pavement restorations along Enighed Pond Road and within the core town networks of Cruz Bay and Coral Bay on St. John.





APPENDIX II: THE RETROSPECTIVE

AN EIGHT-YEAR JOURNEY OF INFRASTRUCTURE TRANSFORMATION

A visual ledger of the major corridors, bridges, and facilities built, paved, and restored across the Territory under the Bryan/Roach Administration.





VETERANS DRIVE



MAIN STREET



CLEAR VIEW



EASTERN CEMETERY



MIDLAND BRIDGE



ALTONA LAGOON BRIDGE



CHRISTIANSTED BOARDWALK



**KINGSHILL CEMETERY
PARKING LOT**



WESTERN CEMETERY WALL



ST. JOHN BATTERY



BOLONGO HEAD START



ESTATE BUGBY HOLE



ROUTE 104/ STARFISH MARKET



ESTATE HERMAN HILL



VITRAN NEW BUSES



CALQUOHOUN BRIDGE



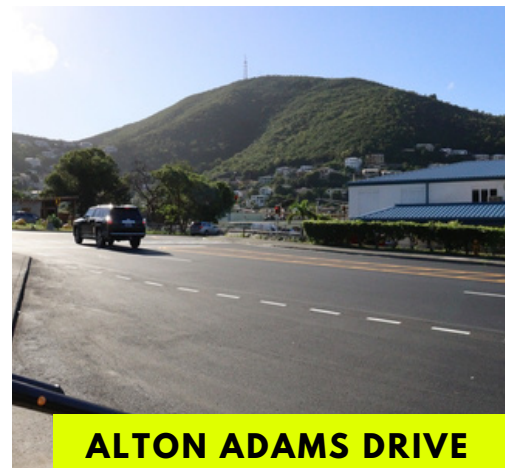
MT. WELCOME/GALLOWS BAY



**BOVONI NEIGHBORHOOD
ROADS**



**WEYMOUTH RHYMER
HIGHWAY**



ALTON ADAMS DRIVE



ALTONA LAGOON BRIDGE



**MELVIN EVANS HIGHWAY
STREET LIGHT INSTALLATION**



ESTATE LA REINE



FRENCHMAN'S BAY



**BASIN TRIANGLE TO
PUEBLO**



CLIFTON HILL CONNECTOR ROAD



QUEEN MARY HIGHWAY BRIDGE



**WATER ISLAND
WATERSHED**



VINCENT MASON POOL



PETER'S REST



**CHARLOTTE AMALIE
DOWNTOWN DRAINAGE**



MAIN STREET



BLACKPOINT HILL



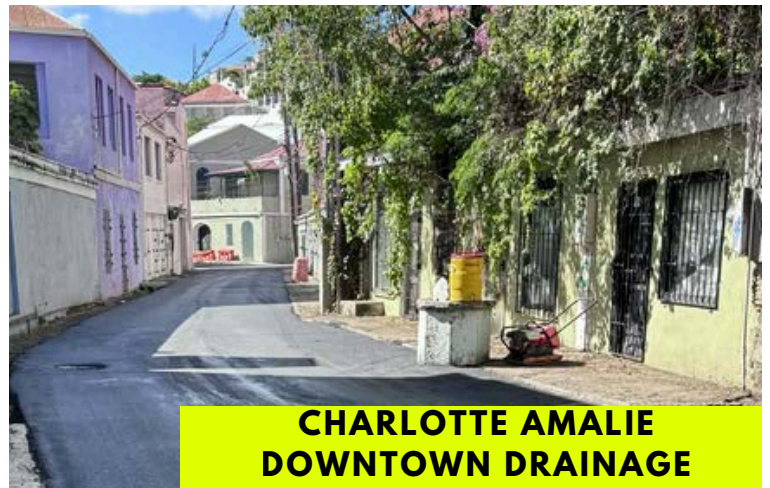
AIRPORT ROAD REPAIRS



HOSPITAL GROUND



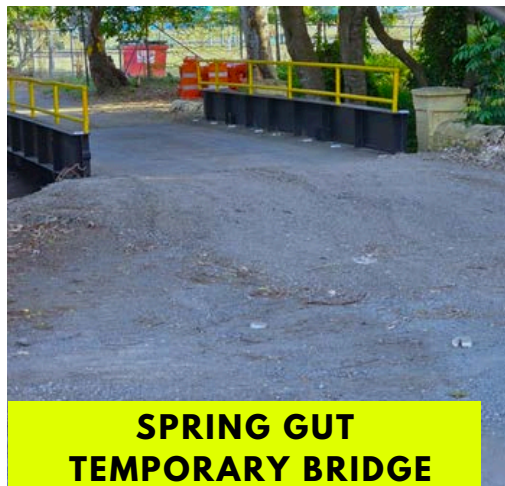
**LILLIE TAARNE GADE &
STORE TAARNE GADE**



**CHARLOTTE AMALIE
DOWNTOWN DRAINAGE**



**CRUZ BAY TENNIS
COURT**



**SPRING GUT
TEMPORARY BRIDGE**



VALLEY ROAD



APPENDIX III:

FY2026 PROJECT TIMELINE



FY2026 PROJECT TIMELINE

PROJECT	ISLAND	FUNDING SOURCE	PROJECT COST REMAIN	FUNDING											
				Q1			Q2			Q3			Q4		
				JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER
1 Emerald Hill	STT	ACT0097	250,000.00						Grace	Grace					
2 Bonora Road	STT	ACT0097	600,000.00					Grace	Grace						
3 Armstrong Road	STT	ACT0097	120,000.00						Grace	Grace					
4 DeCastro Road	STT	ACT0097	190,000.00						Grace	Grace					
5 Rocky Road	STT	ACT0097	365,000.00						Grace	Grace					
6 Estate Constant-Tranquil Road	STT	ACT0097	350,000.00						Grace						
7 Coku Point	STT	ACT0097	260,420.28					Grace-Complete	Grace-Complete						
8 Washington School Road - 700 ft	STT	ACT0097	125,000.00						Grace	Grace					
9 Johnny Horn Trail	STJ	ACT0098	2,500,000.00						Need funding						
10 Cruz Bay Restrooms	STJ	ACT0098	500,000.00												
11 Hospital Ground - Bethel Church Road	STT	ARPA	300,000.00					Grace-Complete							
12 Valley Road	STT	ARPA	141,124.97		IPC										
Valley Road_Segments of Skyline Drive	STT	District Road Fund	100,000.00				Grace-Complete								
13 Estate Constant	STT	ARPA	181,095.11							IPC					
14 Charlotte Amalie Town Drainage (Malcolm)	STT	ARPA	1,000,000.00	Ongoing					Completed						
15 Old AP00018	STT	DOI	323,250.00						IPC	IPC					
16 Cruz Bay Road Rehab-Old AP00019-02	STJ	DOI	544,485.00												
17 Cruz Bay Restrooms-Q25AP00022	STJ	DOI	500,000.00						IPC						
18 Centerville Road Repairs-Q26AP00006	STJ	DOI	987,902.42							IPC					
19 Q22AP00073	STT	DOI	2,000,000.00												
20 STX Bike Path	STX	EDA	500,000.00												
21 Branded Street Signage*	Territory	EDA	602,845.00												
22 Fredericksted Roads	STX	Garvee	5,000,000.00						Memo						
23 Veterans Drive	STT	2025 Garvee	48,000,000.00												
24 Southside Road	STX	2025 Garvee	13,000,000.00												
25 East Scenic Road - Route 78	STX	2025 Garvee	7,000,000.00												
26 Spring Gap Rd Phase 1 & 2	STX	Garvee	4,000,000.00												
27 Rapture Hill	STT	PMVA	5,000,000.00												
28 Northshore Road	STX	2025 Garvee	8,000,000.00												
29 STX - STT Ferry	Territory	2025 Garvee	20,000,000.00												
30 Route 73 - Adjacent to John H. Woodson	STX	Local	470,000.00	Completed											
31 Peter's Rest	STX	TTF 2025	455,246.30	Completed											
32 Scott Free Road	STT	PFA	195,000.00												
33 Leonardo Trolman Drive	STT	ACT0068	2,000,000.00												

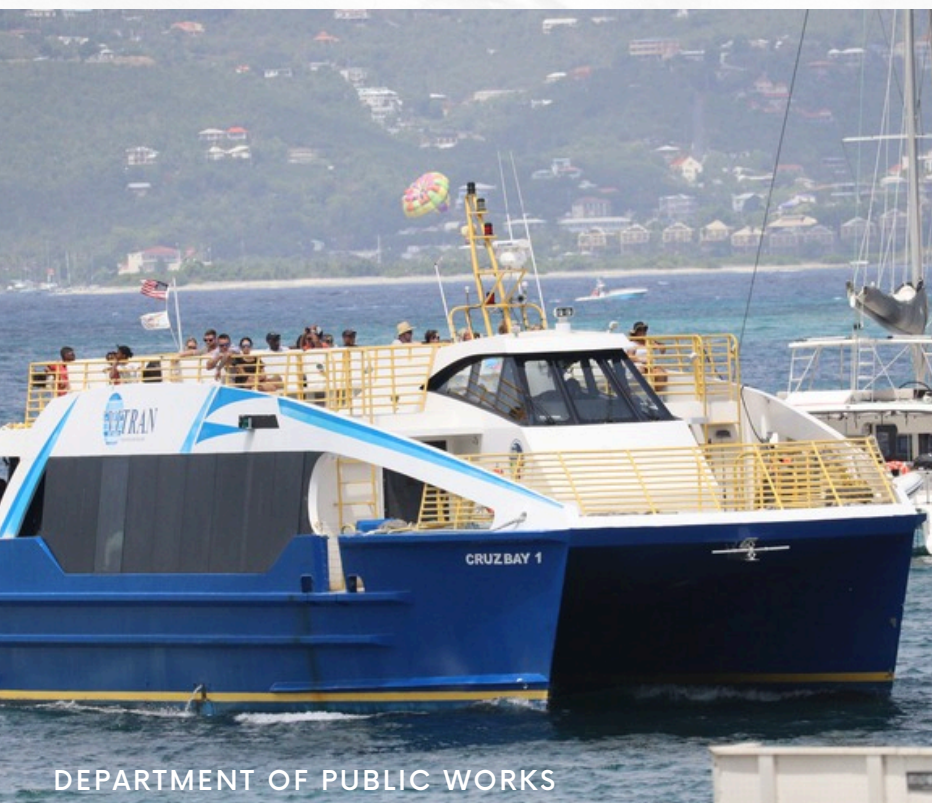
FY2026 PROJECT TIMELINE

PROJECT	ISLAND	FUNDING	SOURCE	PROJECT COST	REMAIN	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER
35 Estate Thomas	STT		PFA		1,797,140.00												
36 Estate Thomas	STT		FEMA		2,250,000.00												
37 Clifton Hill (East Airport Road)	STX		FHVA			Ongoing											
38 Ethel McIntosh Drive (Mahogany Road)	STX				7,000,000.00	Ongoing											
39 Bolongo Road	STT		APPA		96,828.00	Rumins											
40 Nicholas Friday Drive	STT		APPA		250,911.33	Rumins											
41 Bordeaux Road Repairs - Retaining Wall	STT		TTF 2025		150,959.31	Rumins											
42 Hemdon Hill on Water Crossing	STX		ACT0896		50,000.00							V.I. Paving	Heights				
43 La Vallée Suite	STX		ACT0896		72,000.00												
44 5Q and 35A	STX		ACT0896		250,000.00												
45 Estate Diamond Ridge	STX		TTF 2025		1,400,000.00		V.I. Paving	V.I. Division									
46 La Grange	STX		ACT0896		250,000.00					Grave							
47 Bowson Main Road	STT		District Road		350,000.00					Grave-Complete							
48 Frenchmans Bay Road	STT		APPA		386,000.00					Grave	Grave-Complete						
49 Joseph Sibley Circle	STT		Fund		237,090.21												
50 Hill Bay/Borne Persepolis	STT		FHVA ER														
51 Belbin Road	STT		FHVA ER														
52 Mandal	STT		FHVA ER														
53 Estate Blannen Spot North Expansion	STX		PFA		2,000,000.00												
54 Estate Strawberry	STX		ACT0896		450,000.00												
55 Chut Bay	STJ		Fund		335,029.02						Island Roads						
TOTAL					144,552,208.23												

Design
FHVA Concurrence
solicitation
construction



APPENDIX IV: GRANT LISTINGS



DEPARTMENT OF PUBLIC WORKS



PAGE 40

<u>Grant/Start & End Date</u>	<u>Federal Fund</u>	<u>Project No.</u>	<u>ERP Project No.</u>	<u>Grant Award Amount</u>	<u>Ending Available Balance</u>
05/19/2006 - 1/27/2023	Main Street Enhancement	Q-NH-000E(011)	F9085	17,860,853.64	268,188.51
09/16/2015 - 12/30/2022	Moravian Highway	VI-0030(039)	F6160	4,521,434.96	6,970.70
03/19/2013 - 12/30/2022	Turpentine Road Bridge Approaches	VI-A030(001)	FW041	370,937.52	2,244.45
02/08/2012 - 2/28/2023	ER Repairs/Rte 33/Clearview Apts.	ER-VI-0033(007)	FW650	2,498,112.39	371,538.50
05/23/2013 - 12/30/2022	Tropical Storm Otto ER Repairs(STT/STJ) C4	ER-VI-0037(002)	FW948	702,583.00	84,811.53
06/01/2013 - 9/30/2025	Veterans Drive	DPC-A034(001)	FW150	12,932,388.57	-131,210.31
09/13/2019 - 12/30/2022	ER Mafolie Road Ret Wall	ER-VI-0035(002)	F6127	1,039,321.00	36,233.76
08/01/2012 - 12/31/2025	Raphune Hill	VI-0038(003)	FWP6B	2,433,460.19	1,136,517.04
09/19/2014 - 2/16/2022	Route 64 Bridge Rehabilitation/Replacement	VI-0064(005)	FU189	20,000.00	14,715.90
09/17/2021 - 9/29/2023	Melvin Evans Highway - GH to WD	VI-0066(013)	F6113	11,216,666.00	-691,981.39
01/01/2006 -	Clifton Hill Connector Road	Q-NH-0075(003)	F9083	1,535,239.18	2,153.26
09/16/2015 - 1/31/2023	Improvements to Clifton Hill Connector-Phase I	VI-0075(004)	F6161	10,622,772.74	-463,872.74
09/15/2014 - 12/30/2022	Scenic Road Phase II	VI-0078(005)	FU181	3,820,000.00	395,471.42
09/25/2019 - 1/2/2023	Mount Welcome Road Pavement Reconstruction	VI-0753(001)	F6134	3,787,875.60	1,235,567.97
03/01/2010 -	Spring Gut Road	VI-0085(001)	FZ185	1,365,313.61	54,700.10
07/12/2012 -	Fire Station Relocation Projects	VI-0314(003)	FWP6A	6,127,049.45	0.00
07/19/2013 - 12/30/2022	Scottfree Road - Phase I	VI-A405(001)	FWZ5L	1,376,683.34	69.12
07/19/2013 - 12/30/2022	Scottfree Road - Phase II	VI-B405(001)	FWZ5M	904,522.53	358,588.50
09/25/2018 - 12/16/2022	Carlton Road Pavement Preservation & Rehab	VI-0667(001)	F6175	3,485,572.00	353,991.81
09/19/2014 -	Route 7025 Bridge Rehabilitation/Repl.	VI-7025(001)	FU188	30,000.00	9,682.18
05/19/2006 -	Cruzan Bike Path	Q-NH-9999(115)	F9085	994,208.64	591,497.38
10/01/2010 - 12/30/2022	Islandwide Pavement Pres. (Phase VII)- STT	VI-9999(122)	FZ205	6,718,728.73	27,802.83
09/01/2010 - 12/30/2022	Islandwide Pavement Pres. (Phase VII)- STX	VI-9999(124)	FX052	4,967,623.01	7,524.77
05/23/2013 -	Tropical Storm Otto ER Repairs(STT/STJ) C3	ER-VI-9999(127)	FW958	249,417.00	8,751.55
5/30/2013 - 11/25/2022	Crown Bay Improvements - Phase II	VI-9999(131)	FW091	3,667,575.91	30,081.93
05/29/2019 - 11/25/2022	ER Temp Traffic Control -STT/STJ	ER-VI-9999(137)	F6118	298,508.06	0.00
08/27/2019 - 01/29/2023	ER Temp Traffic Control -STX	ER-VI-9999(138)	F6126	314,396.15	172,293.86
10/30/2019 - 02/28/2023	ER Permanent Signs Installation - STT/STJ	ER-VI-9999(139)	F6129	1,523,960.00	43,796.84
10/30/2019 - 02/17/2023	ER Permanent Signs Installation - STX	ER-VI-9999(140)	F6128	1,888,310.75	732,460.23
09/26/2019 - 09/30/2022	ER Projects managed by EFLHD - STT/STJ	ER-VIER(001)	F6132	383,525.85	165,282.06
09/26/2019 - 09/30/2022	ER Projects managed by EFLHD - STX	ER-VIER(002)	F6133	432,741.94	298,307.67
01/31/2020 - 12/30/2022	State Planning and Research FY20	SPR-0020(001)	F6135	80,000.00	48,550.91
09/28/2021 - 12/31/2022	State Planning and Research FY22	SPR-0022(001)	F6116	180,000.00	74,686.67
08/13/2020 - 12/30/2022	On the Job Training (OJT/SS)	DBE2019	F6110	140,507.00	132,731.52
06/08/2022 - 09/29/2023	On the Job Training (OJT/SS)	OJT2022	F6167	45,000.00	42,928.21
08/31/2016 -	Support Services DBE Program	DBE2016	F6108	22,500.00	17,371.76
03/17/2022 - 10/30/2023	Support Services DBE Program	DBE2021	F6168	83,553.99	69,657.23
01/18/2023 - 01/31/2024	State Planning and Research FY23	SPR-0023(001)	F6139	50,000.00	29,844.54
07/14/2023 - 12/31/2024	On the Job Training (OJT/SS)	OJT2023	F6141	20,000.00	16,250.70
09/22/2025 - 10/30/2026	On the Job Training (OJT/SS)	OJT2024	F6153	20,000.00	20,000.00
09/19/2023 - 09/30/2024	Support Services DBE Program	DBE2022	F6143	30,763.66	30,763.66
04/02/2024 - 09/30/2025	Support Services DBE Program	DBE2023	F6149	34,170.24	34,170.24
09/20/2023 - 12/29/2024	State Planning and Research FY24	SPR-0024(001)	F6142	623,129.81	365,660.56
09/23/2024 - 12/31/2025	State Planning and Research FY25	SPR-0025(001)	F6150	746,870.19	58,154.24
09/16/2025 - 02/26/2027	State Planning and Research FY26	SPR-0026(001)	F6154	650,000.00	327,982.82
08/12/2024 - 09/30/2027	Ferry Boat Program	032M(002)	F6148	589,695.00	1,138.50
08/28/2024 - 09/30/2026	Mahogany Road Rt76 Ethyl McIntosh Drive	0076(002)	F6169	8,179,444.78	7,983,134.76
09/24/2024 - 12/31/2025	Centerline Road St. John	0010(005)	F6100	1,450,000.00	1,447,617.00

	Veterans Drive - GARVEE	DPC-A034(002)	PFA01	23,542,007.76	0.00
	Hams Bluff Road - GARVEE	VI-0063(002)	PFA02	6,000,000.00	6,000,000.00
	Melvin Evans Highway - HR to GH - GARVEE	VI-0066(012)	PFA31	16,000,000.00	220,906.44
	Melvin Evans Highway - GH to WD - GARVEE	VI-0066(013)	PFA32		0.00
	Melvin Evans Highway - WD to WA - GARVEE	VI-0066(014)	PFA33		0.00
	Melvin Evans Highway - WA to IP - GARVEE	VI-0066(015)	PFA34		0.00
	Melvin Evans Highway - EA to CH	VI-0066(016)	PFA35		0.00
	Melvin Evans Highway - HD to SI	VI-0066(017)	PFA36		0.00
	Rattan Road - GARVEE	VI-0074(001)	PFA04	3,000,000.00	3,000,000.00
	Mahogany Road - GARVEE	VI-0076(001)	PFA05	6,500,000.00	6,443,000.00
	Rt 81-Sion Valley/Sion Farm - GARVEE	VI-0081(002)	PFA06	8,500,000.00	1,371,231.38
	Spring Gut Road - GARVEE	VI-0085(002)	PFA07	5,000,000.00	4,748,372.00
	Christiansted Roads - GARVEE	VI-9999(135)	PFA08	3,000,000.00	2,549,000.00
	Frederiksted Roads - GARVEE	VI-9999(136)	PFA09	3,000,000.00	3,000,000.00
		DOI GRANTS			0.00
	Centerline Road, Route 10 Cruz Bay and Coral Bay Road	D19AP10006	F6117	1,842,023.00	
	Cruz Bay and Coral Bay Road Rehab	D19AP00119	F6147	544,485.00	
	Charlotte Amalie Road Rehab Project	D19AP00118	F6146	323,250.00	
	Estate Thomas Road Improvement Project - STT	D22AP00073	F6145	2,000,000.00	2,000,000.00
		D25AP00232	F6151	500,000.00	
		FTA			0.00
8/31/2016-9/30/2024	Urbanized Area Formula Grant - FY'14-15	VI-2016-003-00	F6106	3,690,323.00	406,263.86
8/20/2019-3/30/2026	Urbanized Area Formula Grant - FY' 17-18	VI-2019-003-00	F6109	4,502,572.00	469,240.18
9/11/2019-3/30/2025	Urbanized Area Formula Grant - FY' 19	VI-2019-004-00	F6131	2,701,700.00	472,341.62
7/30/2022-3/30/2030	Urbanized Area Formula Grant - FY'20-21	VI-2022-002-00	F6138	5,493,970.00	1,210,824.74
8/20/2019-3/30/2025	Bus Shelter Upgrade FY-17 Discretionary Grant	VI-2019-001-00	F6123	445,640.00	426,040.00
8/16/2019-3/30/2024	La Reine Transfer Station Facility Discretionary Grant	VI-2019-002-00	F6124	1,696,405.00	1,696,405.00
5/14/2020-3/30/2028	ER Response Recovery & Rebuilding Grant Part 1	VI-2020-001-00	F6136	971,400.00	305,950.72
4/14/2021-3/30/2025	Care Act FY-20 PPE & Other Expenses Grant Part 1of 2	VI-2021-001-00	V6106	449,242.00	399,956.79
6/22/2021-3/30/2025	Care Act FY-20 Cleaning & Sanitization Grant Part 2 of 2	VI-2021-003-00	V6107	3,868,318.00	91,372.59
6/22/2021-3/30/2025	FY-21 American Rescue Plan (ARP) Grant	VI-2021-004-00	V6108	232,642.00	73,971.94
7/18/2023-3/30/2030	FY2021 Areas of Persistent Poverty Grant - Transit Plan Update	VI-2023-001-00	F6130	2,103,786.00	445,792.88
3/21/2024-3/30/2031	Urbanized Area Formula Grant (UAF) FY'22 - 23	VI-2024-001-00	F6144	375,000.00	374,550.00
9/9/2025-3/30/2032	Urbanized Area Formula Grant (UAF) FY'24 - 25	VI-2025-001-00	F6152	6,878,642.00	2,490,110.16
3/25/2022-3/30/2026	ER Responce Recovery & Rebuilding Grant Part 2	VI-2022-001-00	F6119	6,287,912.00	5,095,076.88



APPENDIX V: TEAM CULTURE AND APPRECIATION

DPW ON THE MOVE...

Culture, Excellence and Individual Tradition

Honoring our workforce, highlighting employee engagement initiatives, and celebrating our 2026 Employees of the Year!











IN MEMORIAM



As we celebrate the milestones and achievements of the Department of Public Works, we pause to honor the memory of our fallen colleagues. Their dedication, hard work, and unwavering commitment to public service helped shape not only the Department, but the Virgin Islands we proudly serve.

Though they are no longer with us, their legacy lives on in the roads we pave, the facilities we build, and the communities we serve. Their contributions remain woven into the foundation of this department and the progress of our Territory.

They are deeply missed, forever remembered, and will always be a part of the DPW family. We remember. We honor. We will never forget.

ALAN OTTLEY

DEON GIMENEZ

DOLLY WHEELER

CHERYL GEFFARD

RENE JOSEPH

ALRICK THOMAS

MALTON LINDSEY

AUCKLAND SEMPER

PEGGY FRANCO

EDWIN BROOKS





DPW ON THE MOVE...
Thank You