BUDGET PRESENTATION

BEFORE THE LEGISLATURE OF THE VIRGIN ISLANDS

COMMITTEE ON FINANCE

August 11, 2025



FISCAL YEAR 2026 BUDGET

CAROLINE F. FAWKES

SUPERVISOR OF ELECTIONS ELECTIONS SYSTEM OF THE VIRGIN ISLANDS

1 INTRODUCTION

- 2 Good morning, Honorable Chairman Novelle E. Francis, Jr.,
- 3 honorable members of the Committee on Budget, Appropriations,
- 4 and Finance, other honorable Senators in attendance, legislative
- staff, and all those joining us in person or virtually via YouTube and
- 6 Facebook, members of the press, and the viewing and listening
- 7 audience.
- 8 I am Caroline Fawkes, the Supervisor of Elections, Certified Elections
- 9 Registration Administrator (CERA). Joining me today is Raymond J.
- Williams, Chairman of the Board of Elections, who is also a Certified
- 11 Elections Registration Administrator.
- 12 It is an honor to present the proposed budget for the Elections
- 13 System of the Virgin Islands for Fiscal Year (FY) 2026. This budget
- includes allocations for both the Board of Elections and the Office of
- the Supervisor, along with our accomplishments, challenges, and
- 16 goals.

- 17 The Board of Elections is the elected policy-making body for the
- 18 Elections System of the Virgin Islands. It consists of fourteen (14)
- elected members, representing both the St. Thomas/St. John and St.
- 20 Croix districts, each serving a four-year term. Notably, two (2)
- 21 members from the St. Thomas/St. John District are required to be
- residents of St. John.
- 23 The current members of the Board of Elections are Chairman
- 24 Raymond J. Williams-CERA, Vice Chairman Lawrence Boschulte-
- 25 CERA, Secretary Florine Audain Hassell-CERA, and members
- 26 Kareem T. Francis, Shikima L. Jones-Sprauve, Atanya Springette,
- 27 Dr. Cleopatra Peter, Michael A. Joseph, Esq., Barbara LaRonde,
- Harriet Mercer, Lilliana Belardo de O'Neal-CERA, Chaneel Callwood,
- Nathan Fletcher, and Cornelius Jn Baptiste.
- 30 I recognize and thank our eleven dedicated and skilled elections staff:
- 31 Kevermay Douglas, CERA St. Thomas/St. John Deputy Supervisor;
- 32 Terrell Alexandre, CERA St. Croix Deputy Supervisor; Milagritos
- Venzen; Ulette Todmann-Hodge Senior Elections Assistants; Mari
- Felix; Ms. Stephanie Joseph; Sheri Richardson; Uri Peters; Mrs.
- 35 Mariana Romero Election Assistants; and Tricia Johnson,
- 36 Administrative Assistant; as well as Denise Moore, Administrator of

- Fiscal & Personnel Services, and Richard Wilson, Board Executive
- Assistant. They are truly exceptional professionals in the field of
- elections. I am pleased to say that we have no employees earning less
- 40 than \$35,000.00.
- I want to take a moment to spotlight two extraordinary individuals
- 42 who embody our unwavering commitment to excellence: Ms.
- 43 Stephanie Joseph, our Elections Assistant from the St. Thomas/St.
- John District, and Mrs. Ulette Todmann Hodge, our Senior Elections
- 45 Assistant. Together, they represent the pinnacle of dedication,
- 46 performance, and selfless service, earning the distinguished title of
- our 2025 Employees of the Year. Together they represent fifty (50)
- years of service in elections. Their relentless passion and exceptional
- contributions inspire us all to strive for greatness!
- 50 The Office of the Supervisor of Elections, which has locations on all
- three islands, is responsible for the daily administration of the Virgin
- 52 Islands' elections system.
- 53 The role of an election administrator has transformed from a
- 54 primarily clerical position into a complex managerial role that
- 55 involves managing registration, various voting methods, and
- providing voter education and communication. Due to the intricacies

of this position, the Elections Assistance Commission (Federal), states and other professional certifying organizations are working to provide the necessary training and support for election officials to perform effectively.

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Our foremost duty is to safeguard the integrity of elections, ensuring that the voices of United States Virgin Islanders resonate powerfully throughout the entire electoral process. We are committed to making every vote count, because a true democracy thrives when its people actively participate in shaping their future. Our responsibilities extend beyond mere administration; we are the architects of democracy. By organizing and directing the dedicated work of election personnel, we ensure that every voice is heard, and every vote is counted. We meticulously maintain accurate territory-wide voter registration databases and continually update voter rolls, safeguarding the integrity of the electoral process. Our mission is to empower citizens and uphold the cornerstone of our democracy—free and fair elections.

At the heart of our democracy, we play a pivotal role in empowering citizens through voter registration and advocating for fair electoral practices. 77 We provide voters with accessible and fully equipped voting centers.

Our responsibilities include managing the seamless transfer of 78 registered voters who have moved, crafting robust budget proposals, 79 and accurately compiling payroll for our dedicated election officials 80 and workers. We also take pride in strategically assigning personnel 81 at voting centers to assist all voters and streamlining voter 82 registration, especially during the critical election period. Together, 83 we are not just facilitating an election but safeguarding the 84 democratic process and empowering everyone to participate in 85 shaping the future of our U.S. Virgin Islands. 86

ESVI play a crucial role in fostering a transparent electoral process 87 by actively disseminating vital election-related information to the 88 media, political parties, candidates, and the public in a timely 89 manner. Our responsibilities extend beyond mere information 90 sharing; we prepare the department's budget, diligently monitor 91 expenditures, and supervise financial records and transactions. 92 Additionally, we manage the candidate filing process and ensure 93 accurate campaign finance reporting, reinforcing the integrity of our 94 democratic system. 95

We are in constant monthly contact and attend meetings with the 96 Cybersecurity and Infrastructure Security Agency (CISA) from 97 Washington, District of Columbia. These meetings facilitate a 98 technical exchange and discussion on important cybersecurity issues 99 affecting state, local, tribal, and territorial (SLTT) organizations and 100 the wider cyber community. Additionally, it provides opportunities to 101 learn more about CISA's services and resources to bolster the 102 security posture of SLTT's cyber networks. We remain in contact with 103 the Bureau of Information Technology regarding cybersecurity. 104 Lastly, I serve on the Virgin Island Cybersecurity Advisory Council. 105

See Appendix A – ESVI Organizational Chart

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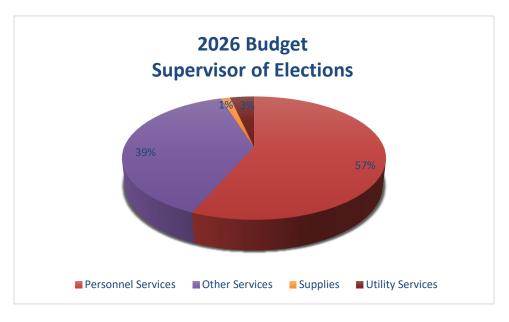
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OFFICE OF THE SUPERVISOR PROPOSED 2026 BUDGET

As part of our ongoing commitment to maintaining efficient
operations and safeguarding the integrity of our electoral processes,
the Elections system of the Virgin Islands requests funding in the
Fiscal Year 2026 budget to address several critical needs.
The proposed budget for the Office of the Supervisor in Fiscal Year
2026 is two million, five hundred fifty-three thousand, five hundred
dollars \$2,553,500.00.

An estimated 57% of this budget will be allocated to salaries and fringe benefits for eight classified and four exempt employees.

Additionally, 39% of the budget will be spent on other services and charges, which include professional services, training, rental of land/buildings, capital outlays, communication and security; supplies (1%); and utilities (3%).



For FY2026, the budget proposal is as follows:

- Personnel Services: \$1,096,000.00

- Fringe Benefits: \$347,000.00

- Supplies: \$35,000.00

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- Professional Services and Training: \$986,500.00

- Utility Services: \$89,000.00

- The additional funding required for equipment, increases in professional services, and unplanned emergencies are outlined below:
- a. Expected annual increases in the costs of Professional Services contracts.
- b. Upgrading of staff central processing units for their desktop
 computers. ESVI presently have the 2018 versions.
- c. Based on General Office Space best practices, ergonomics, health 135 and safety, we must upgrade the St. Thomas staff workspace and 136 furniture. General Office Space: Approximately 70-100 square feet 137 per person is recommended for office settings. These guidelines help 138 ensure safety and comfort in the workplace. Occupational Safety and 139 Health Administration oversight essentially covers means 140 evacuation or egress procedures should there be a fire-related 141 emergency in a cubicle-defined environment. 142
- 143 Cubicle Space: Ergonomic guidelines suggest that cubicles should 144 provide enough space for comfortable movement and clearance for 145 legs and feet. In 2024 we received an estimated cost of \$29,000.00, 146 however, due to no funding, we could not move forward with this 147 project. We estimate at least \$33,000.00 for this project. We would 148 like to complete this project in fiscal year 2026. Understanding OSHA

- office space requirements per person is crucial for ensuring a safe and productive work environment. According to OSHA regulations, the amount of space allocated per employee can significantly affect comfort and efficiency.
- d. Replacement of office furniture/equipment outside of the cubicles
- St. Thomas/St. John offices. Estimate of \$5,000.00
- e. As of July 31, 2025, the Office of the Supervisor has expended \$1,825,144.00, 73% of its budget. Outstanding vendor payments are in the amount of \$206,138. 20.

**Elections Miscellaneous Budget: **

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The Elections System of the Virgin Islands is requesting \$650,000.00 159 to conduct the 2026 Primary & General Elections. Funding should 160 be provided in the fiscal year 2026 Miscellaneous Budget. This does 161 not include funding in case there is a Runoff Election. A Run-Off 162 Election is held when a second election must be held because the 163 first election did not reach the necessary threshold of votes needed 164 for a candidate to win. 165 The cost of an election embodies much more than just a financial 166 transaction; it represents the intricate machinery that ensures 167 democracy functions smoothly during critical moments when citizens 168 cast their votes. This investment encompasses the personnel, 169

- equipment, and supplies necessary to conduct elections and maintain the integrity of our electoral system.
- At the core of election expenditures lies the vital infrastructure. This includes managing and securing the voter registration database, maintaining and testing vital voting equipment, and upholding robust computer systems essential for daily operations and accurate reporting of election results. Training dedicated election officials is also crucial to maintaining a trustworthy electoral process.
- The operational costs surrounding the election are equally substantial. They can be categorized into four key areas: the printing of ballots and related materials, compensating poll workers and temporary staff, securing polling locations, and distributing informational materials and mail ballots.
- Every aspect of election administration is critical, from cybersecurity and thorough audits to ensuring the safety of officials and polling places. Accessibility must be prioritized, catering to all voters, including those with disabilities. We must also focus on vote-by-mail initiatives, comprehensive voter education, dual-language materials, usability, and advanced voter technology.
- 189 It is imperative that election funding be appropriated this fiscal year 190 to ensure we are fully prepared for the pivotal elections in August and

November 2026. The processes and expenditures associated with elections begin long before Election Day—this is our commitment to safeguarding democracy. Let's invest wisely to ensure every voice is heard.

**Active Registered Voters: **

- 196 The total number of Active Registered Voters by island is as follows:
- 197 St. Croix: 13,967

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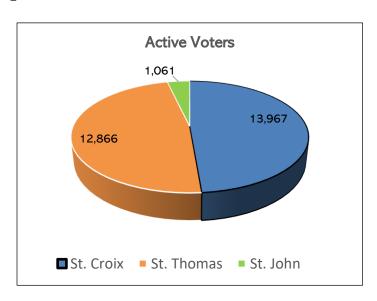
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- 198 St. Thomas: 12,866
- 199 St. John: 1,061
- Total Registered Active Voters: 27,894 as of July 31, 2025.

Please see Appendix B for the Active Voter Registration Statistical Report.



Inactive Registered Voters:

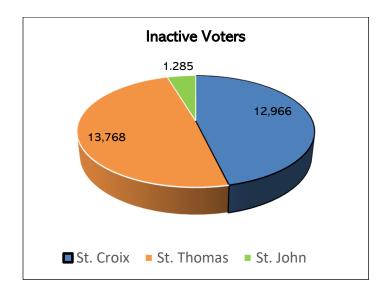
The total number of Inactive Registered Voters by island is as follows:

- St. Croix: 12,996

- St. Thomas: 13,768

- St. John: 1,285

Total Registered Inactive Voters: 28,049 as of July 31, 2025.

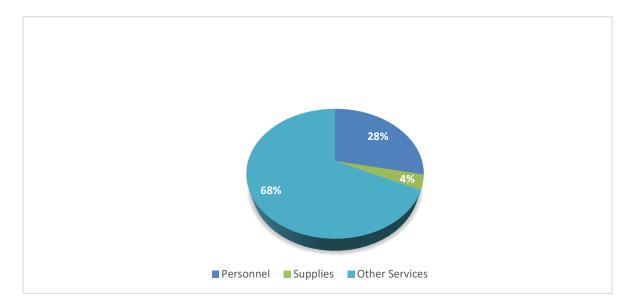


See Appendix C - Inactive Voter's Registration Statistical Report.

We urge every citizen to actively shape our democracy by updating their voter registration, utilizing our new online voter registration service at vivote.gov or visiting our offices. Then making their voices heard at the voting centers by voting. Your participation is not just a right; it is our collective responsibility. Let us stand together and ensure that every voice counts in the electoral process!

221 **THE BOARD OF ELECTIONS PROPOSED BUDGET FOR FISCAL

- 222 **YEAR 2026: ****
- The Virgin Islands Board of Elections, established in Title 18, Chapter
- 3, Section 41, of the Virgin Islands Code is a single board that governs
- both election districts. The Board is requesting a budget of three
- thousand eight thousand and eighty-one, four hundred twenty-nine
- 227 and forty-cents -\$381,429.40 for Fiscal Year 2026, allocated as
- 228 follows:
- Personnel Services: \$74,000.00
- 230 Fringe Benefits: \$34,029.40
- 231 Supplies: \$14,400.00
- 232 Capital Outlays: \$95,000.00
- Other Services: \$164,000.00 (including Training & Stipends)
- 234 Twenty-eight percent (28%) of the Board of Elections' Budget is
- dedicated to salaries and fringe benefits for the Executive Assistant.
- 236 An additional 68% falls under "Other Services," which includes
- stipends, the replacement of two 2014 transportation vans, upgrades
- to video teleconferencing systems in both districts, voter education
- outreach, legal fees, election-specific training and certification for the
- 240 Election Center. Supplies account for the remaining 4% of the
- 241 budget



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We are excited to announce our upgrade to the video teleconferencing system. These state-of-the-art tools are set to revolutionize our conference rooms, elevating meeting productivity and accelerating decision-making processes. The estimated cost is \$36,000.00. In addition to this technological advancement, we also address the pressing need to replace two outdated vans plagued by significant maintenance issues. These vehicles are vital for transporting essential voting equipment personnel and our for off-site demonstrations, and they deserve better. Our recent experience on May 9th, when Board Members were stranded due to a van cutting out and stalling, highlights the urgency of this issue. No one should have to worry about vehicle reliability while engaged in critical work.

- The estimated cost for one van is \$70,000.00. While not the optimum solution, with limited funding, we realize that we may have to purchase one per year.
- The cost of purchasing two new vans may initially seem high, however, it is an investment in our organization's future. This decision will ensure our Board Members and Staff safety, reliability, and efficiency, translating into long-term savings and enhanced operational capability. We are committed to being the best stewards of the people's money while investing in the tools and resources to drive our success and help us achieve our mission.
- As of July 31, 2025, the Board of Elections has expended \$154,074.00 62% of its budget. Outstanding vendor payments are \$13,128.37.

ACCOMPLISHMENTS

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- **Fiscal Year 2025 Accomplishments: **
- a. The Board of Elections and the Office of the Supervisor completed
 audits for the 2025 General Election in both districts, verifying 100%
 accuracy in ballot recording in the voting machines.
- b. We continued updating our voter registration database, including
 addresses, voter status, and missing document numbers, to fulfill the

- 2022-2024 Active/Inactive project mandated by law. This listing can
 be found on our website, www.vivote.gov.
- campaigns, which promote voter awareness and participation among

278 c. We are excited to announce the success of our civic education

- our high school students. Thanks to former Board Member, Atty. Lisa
- Harris Moorhead for serving as the moderator of the exciting Civics
- Matters II Championship. A heartfelt congratulations to Free Will
- 283 Baptist Christian School for claiming the prestigious title of Civics
- 284 Matters Bowl champions in 2025!
- 285 As we look ahead, the planning for the 2026 Civics Bowl is already
- underway, and we are eager to inspire even greater enthusiasm for
- civic engagement. We remain committed to highlighting the critical
- importance of voting. We are proud to amplify our message through
- public service announcements in Spanish, ensuring that many voices
- 290 are heard and valued in our democracy. Let us empower our
- community to act and make a difference at the ballot box!
- 292 d. We maintained post-election engagement to encourage voters to feel
- 293 comfortable and eager to participate in their local democracy.
- e. Online voter registration (OVR) was first adopted by Arizona in
- 295 2002. It has gained traction in numerous states and territories
- 296 (including Guam) due to its ability to reduce costs, improve

- 297 government efficiency, and create more comprehensive and accurate 298 voter lists. Currently, forty-three (43) states, Washington D.C., and 299 Guam offer online registration. The Elections System of the Virgin 300 Islands launched its Online Voter Registration Portal on January 16, 301 2025. To date, eleven (11)- STT; one (1) – STJ, and eleven (11) STX 302 individuals have utilized this application. This platform provides 303 users with the ability to:
- 1. Register as a new voter
- 2. Perform voter registration updates
- 306 3. Cancel their voter registration; and
- 307 4. Request an absentee ballot
- With confidence that our Online Voter Registration (OVR) system is 308 now fully operational, including a built-in user survey to gather 309 valuable feedback upon completion of the registration process we are 310 preparing to launch major public education campaigns throughout 311 This has been a key component of our long-term 2025-2026. 312 strategy. We plan to conduct major education campaigns on this 313 process throughout 2025-2026, which has been our long-term goal. 314 f. Congratulations to Mr. Terrell Alexandre, St. Croix Deputy 315 Supervisor, and Board Member Audain-Hassell on completing the 316 CERA Certification. We now have fourteen (14) CERA-certified staff 317

and board members, both current and former. Member Atanya 318 Springette will obtain her certification this year. In addition, 319 numerous staff members will be eligible to obtain their certifications 320 during fiscal year 2026. 321 The Virgin Islands Members are part of an election organization of 322 more than 1,350 members nationwide. The Election Center has the 323 largest membership of state and local elections and voter registration 324 administrators and vendors of any election-related organization in 325 the United States of America. 326 g. The Election Assistance Commission (EAC) hosted its first Region 327 Six (6) Conference this year in Guam from March 17-21, 2025, 328 bringing together representatives from all five U.S. territories, 329 American Samoa, Guam, Puerto Rico, Mariana Islands (Saipan, 330 Tinian, Agrihan, and Rota) and the US Virgin Islands. This was a 331 historical event for the EAC who had been in existence for twenty-332 three (23) years. Each jurisdiction was represented by two election 333 officials, fully funded by the EAC, ensuring inclusive participation 334 and diverse perspectives, Terrell Alexandre and I attended this 335 conference. 336 This landmark event served as a pivotal opportunity for territories to 337 engage in meaningful collaboration, share best practices, and present 338

the unique election processes employed within their respective 339 regions. By showcasing these localized approaches, the conference 340 provided EAC leadership with direct insight into the challenges, 341 innovations, and operational frameworks that shape territorial 342 elections. 343 More than just a professional convening, the Region 6 Conference 344 marked a significant step toward strengthening inter-territorial 345 partnerships, amplifying regional voices, and fostering a more 346 responsive and informed national dialogue on election integrity. It 347 laid the groundwork for future policy alignment, technical support, 348 and peer-to-peer learning-ensuring that no territory remains an 349 afterthought in the pursuit of electoral excellence. 350 h. The St. Thomas staff presented to the Youth Arise Summer 351 Enrichment Program in July 2024 and July 2025, which saw the 352 participation of approximately seventeen students this year. The 353 students were educated on the importance of voting, including the 354 history of voting in America. A video explaining the branches of 355 shared government with the group. Additionally, was 356 a demonstration of voting machines was conducted. It was a valuable 357 experience for the students and the program coordinators, Dr. Arlene 358

Christopher, Vice President and Mr. Alston Creque.

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i. ESVI has contracted with two vendors (Experian and Accurint) to provide an additional data management tool. A direct connection to over 34 billion current public records: Detect fraud, Verify identities and Conduct investigations.

Experian is a multinational data broker and consumer credit reporting company headquartered in Dublin, Ireland. Experian collects and aggregates information on more than one billion people and businesses including 235 million individual U.S. consumers and more than 25 million U.S. businesses.

Accurint for Government can be used to verify, locate and authenticate the identities of persons through Lexis Nexis. Accurint offers fast, efficient search technology that allows you to instantly locate both people and authenticate their identities. It verifies such essential personal information as name, address and social security number or federal identification number. These vendors are respected voter registration and maintenance service providers assisting to create process efficiencies and reduce the number of undeliverable mailers.

j. By August 31st, we will launch an ElectionStats database on our elections website. ElectionStats, built by Civera since 2012, is a publishing platform and a searchable data warehouse of historic

- elections, ballot questions, and voter turnout statistics. This software brings public data to life. This portal will enable users to find what they are looking for in a few clicks, and the platform provides data
- visualizations to enhance their experience.
- 1. Every day, citizens get 24/7 searchable access to official election
- 386 USVI election results.
- 2. Candidates and civic groups have the information they need to
- make decisions without paying third parties.
- 389 3. Journalists and researchers can download data and inform the
- public with more depth and better insights.
- This platform is America's #1 platform for reporting historical election
- results. Our agency can save time, eliminate costly records requests,
- and increase voter confidence with this software.
- k. I have attached a sample of the Early Voting Exit Surveys. One
- thousand, three hundred and seventeen (1,317) results inputted
- 396 here are the results 73% rated us as Excellent and 24% rated us
- Very Good that's a total of 97%. This feedback from our voters
- reflects positively on our commitment to excellence. I thank the
- Board Members, staff, elections officials, and most importantly, the
- voters. ESVI will build upon our success during the 2026 Election
- 401 Cycle.

402 **GOALS:**

a. Participate in National Voter Registration Day on September 15th. 403 The 2025 season of National Voter Registration Day has officially 404 launched! We anticipate over 100,000 state and local elections across 405 the country this year, and we are building a nationwide partner 406 coalition to help ensure that America is #VoteReady for their next trip 407 to the ballot box. 408 b. Develop a platform that provides digital voter registration 409 identification cards, allowing voters to store them on mobile devices. 410 c. Launch a marketing campaign to increase community awareness 411 of our online voter registration portal, specifically targeting 412 individuals aged 18-40. 413 d. Organize an Expo on all three islands on September 23, 2026. This 414 event will coincide with the final day of registration before the period 415 closes on October 11, 2026. Whether you are new to the voter 416 registration process or a veteran of National Voter Registration Day, 417 everyone can benefit from assistance getting their friends, family, and 418 the broader community registered to vote. We will partner with 419 various government and non-profit organizations to ensure that this 420 informative, educational, and provides networking is 421 opportunities. 422

- e. Purchase tablets and a portal on our website for the judges to
- compile their reports. This will transition them from manual journal
- reporting to electronic reporting.
- f. To plan and execute another successful Quiz Bowl 2025-2026 to
- include all the high schools territorially.
- 428 g. Continue implementing and conducting successful elections in the
- 429 2026 Election cycle.
- 430 h. To increase voter registration numbers and participation rates.

431 **CHALLENGES:**

- a. **Engaging Citizens:** We must not only educate but also empower
- our citizens to take their rightful place in democracy by registering to
- vote. It's not just about having an ID; it's about inspiring them to
- participate actively on election day and make their voices heard.
- b. **Voting Center Conditions:** Utilizing public schools as voting
- 437 centers presents significant challenges. Broken air conditioning
- creates uncomfortable environments that deter participation, while
- 439 insufficient electrical outlets hinder our operations. This forces us to
- consider renting private facilities, adding unnecessary expenses and
- complexities to the process.
- c. **Funding Dilemma:** One of the most pressing hurdles we face is
- 443 securing adequate and timely funding. Engaging our dedicated

election officials (poll workers) and vendors without the necessary resources becomes a daunting challenge. We need your support to ensure these essential partners are paid timely, showing they are valued. Funding must be provided during Fiscal Year 2026 and funds must be available until expended. e. **Combatting Misinformation:** The integrity of our elections hangs in the balance as misinformation spreads like wildfire. We must band 450 together to combat this threat. We urge voters to seek accurate 451 information on our website and contact our office to clarify voting 452 laws and procedures. 453 On behalf of the Board of Elections and the Office of the Supervisor 454 of Elections, we earnestly implore this body to approve the proposed 455 Fiscal 2026 budget. This funding is not merely a financial allocation; 456 it is a commitment to uphold democracy, enhance electoral integrity, 457 and serve our community with excellence. Together, we can ensure 458 that every voice counts, and every vote is honored. 459 The agency's mission relies on financial resources to maintain and 460 expand initiatives that address the growing needs of the Virgin 461 Islands Elections System. This will ensure that we can provide 462 reliable and efficient operations, uphold the integrity of the electoral 463

- system, and meet statutory deadlines mandated by law. Insufficient
- funding could compromise the integrity of our electoral system.
- 466 *** **SUMMARY *****
- 467 Office of the Supervisor FY26 Proposed Budget
- 468 Personnel Services: \$1,096,000.00
- Fringe Benefits: \$347,000.00
- 470 Supplies: \$35,000.00
- Professional Services and Training: \$986,500.00
- Utility Services: \$89,000.00
- 473 Total: \$2,553,500.00
- 474 Board of Elections FY26 Proposed Budget
- 475 -Personnel Services: \$74,000.00
- 476 -Fringe Benefits: \$34,029.40
- 477 -Supplies: \$14,400.00
- 478 -Capital Outlays: \$95,000.00
- 479 Other Services: \$164,000.00 (including Training & Stipends)
- 480 -**Total: \$381,429.40**
- 481 I will conclude with this quote: You Do Not Have a Right to Vote, You
- Have a Duty to Vote". David Barton
- 483 *** CONCLUSION ***

Chairman Francis, I kindly urge you and the committee members to lend your full support and favorable consideration to the Elections System of the Virgin Islands FY 2026 Budget. We are grateful to the Committee Budget, Appropriations, and Finance and all members of the 36th Legislature for this opportunity to present our proposed Fiscal Year 2026 Budget. Together, let us empower our community by ensuring that every voice is heard and valued. "Your Voice is Your Vote, and Your Vote is Your Voice." Let us make this a reality for all." The Chairman of the Board and I are available to answer any questions you may have regarding our Fiscal Year 2026 budget Testimony.